



**SCOUTS**<sup>®</sup>  
Creating a Better World

World Organization of the Scout Movement  
Organisation Mondiale du Mouvement Scout  
Всемирная Организация Скаутского Движения  
Organización Mundial del Movimiento Scout  
المنظمة العالمية للحركة الكشفية

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**Circular No. 2, series of 2016**

To: Chief Commissioners  
International Commissioners  
Chief Scout Executives

25 January 2016

**APR Plan 2015-2018**

Dear Colleagues,

Greetings from Asia Pacific Support Centre!

We are pleased to share with you the APR Plan 2015-2018 as adopted by the 25<sup>th</sup> APR Scout Conference, incorporating recommendations from the conference breakout group and the 8<sup>th</sup> APR Youth Forum held in November 2015 in Korea.

The APR Plan is a primary working guide for the Regional Scout Committee, APR Sub-Committees, and the Asia-Pacific Support Centre to achieve the region's strategic targets for the triennium 2015-2018. It may also be used as a reference document for National Scout Organizations in developing or reviewing their national strategic plans.

Printed copies of this plan will be distributed to all Regional Scout Committee and Sub-Committee members at the April meetings in Jakarta, Indonesia.

With best regards,



**J Rizal C. Pangilinan**  
Regional Director



ASIA-PACIFIC REGIONAL PLAN  
**2015-2018**

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January 2016

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# ALIGNMENT OF APR VISION 2020 and WOSM VISION 2023

At the 8th APR Scout Leaders Summit, April 2014, Sri Lanka

## APR VISION 2020

By 2020, Scouting in the Asia Pacific Region is recognized as the preferred and leading educational youth movement offering relevant programme in all segments of society.

## WOSM VISION 2023

By 2023 Scouting will be the world's leading educational youth movement, enabling 100 million young people to be active citizens creating positive change in their communities and in the world based on shared values.

## STRATEGIC PRIORITIES

### APR 2015-2018

- Adults in Scouting
- Young People
- Finance
- Scouting Profile
  - Social Impact
  - Partnership
- Management
  - Governance

### WOSM 2014-2017

- Youth Engagement
- Educational Methods
- Diversity & Inclusion
- Social Impact
- Communication & Relations
- Governance



# STRATEGIC PLANNING PROCESS

## APR Plan 2015-2018



# YOUNG PEOPLE

Provide an enabling organizational culture that supports National Scout Organizations in providing Scouting to all segments of society with the following focus:

- Support NSOs in implementing WOSM policies to ensure innovative and relevant youth-oriented educational programme to attract young people and drive membership growth.
- Continue to involve young people in leadership roles in governance at various level in Scouting and create opportunities to empower them in their own development.
- Assist NSOs create opportunities of greater involvement of young people in creating better communities through environmental education, peace initiatives, cultural and international understanding through partnerships.

Objectives and Action Steps	Timetable											
	2016				2017				2018			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
<b>OBJECTIVE 1</b> Collaborate with NSOs in re-emphasizing the implementation of the World Youth Programme Policy in their Youth Programme, taking into consideration the outcomes of the World Scout Education Congress.												
<b>Action Step 1.1</b> Organize a regional education forum in the third quarter of 2017.					→							
<b>Action Step 1.2</b> Organize a regional workshop, which revisits the Scout Method, to accurately reflect 21st century developments in the third quarter of 2016.	→											
<b>Action Step 1.3</b> Support the development of the 2nd World Scout Education Congress in 2016.	→											

LEGEND: Fixed Timeframe ———▶ Continuous or Ongoing - - - -▶



## Young People

Objectives and Action Steps	Timetable											
	2016				2017				2018			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
<b>OBJECTIVE 2</b> Support National Scout Organizations in implementing the World Scout Youth Involvement Policy.												
<b>Action Step 2.1</b> Advise NSOs to involve young people in leadership roles in governance at various levels and create opportunities to empower them in their own development.												
<b>Action Step 2.2</b> Support NSOs to conduct national youth consultations, i.e., national youth forum, national survey, etc., with the purpose of providing clear input to the Asia-Pacific Regional Youth Forum recommendations.												
<b>Action Step 2.3</b> Organize a regional workshop on Youth Involvement in the third quarter of 2018.												
<b>Action Step 2.4</b> Mentor the Young Adult Members Group (YAMG), who are elected by the APR Scout Youth Forum, as a group.												
<b>Action Step 2.5</b> Initiate the language translation of the World Youth Programme Policy and the World Scout Youth Involvement Policy to Chinese, Bahasa Melayu, Hindi and Bangla languages.												

LEGEND: Fixed Timeframe  Continuous or Ongoing 



## Young People

Objectives and Action Steps	Timetable											
	2016				2017				2018			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
<b>OBJECTIVE 3</b> Support National Scout Organizations in implementing existing World Programme initiatives (Scouts of the World Award, World Scout Environment Programme, Messengers of Peace, and Safe from Harm).												
<b>Action Step 3.1</b> Increase the number of NSOs to implement SWA by 50%, and integrating it to their Youth Programme with a target of adding an additional 100 Scout awardees and 10 non-Scout awardees.												▶
<b>Action Step 3.2</b> Increase the number of NSOs to implement the World Scout Environment Programme by 50% and integrating it to their Youth Programme.												▶
<b>Action Step 3.3</b> Strengthen the Better World Network which includes MoP, SW Award and WSEP in the region and linking them up with the global one.												▶
<b>Action Step 3.4</b> Organize the annual APR Environment Education Workshop to promote WSEP, SCENES and environment partnership in the region.		▶				▶				▶		
<b>Action Step 3.5</b> Support the implementation of the WOSM policy "Keeping Scouts Safe from Harm" in an increased number of NSOs.												▶

LEGEND: Fixed Timeframe  Continuous or Ongoing 





## Young People

Objectives and Action Steps	Timetable											
	2016				2017				2018			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
<p><b>OBJECTIVE 4</b> Promote greater involvement of young people in creating better communities through environment education, peace initiatives, cultural and international understanding through partnerships.</p>												
<p><b>Action Step 4.1</b> Identify, collect and share best practices and Projects of social impact and can inspire others, initiated by National Scout Organizations.</p>												▶
<p><b>Action Step 4.2</b> Continue the Ticket to Life Project as a flagship project of the Asia-Pacific Region.</p>												▶
<p><b>Action Step 4.3</b> Promote the growth of youth membership by increasing community-based Scouting in NSOs.</p>												▶
<p><b>Action Step 4.4</b> Support NSOs to enable Scouting to be inclusive and reflecting diversity, and ensure that Scouting is open to all young people.</p>												▶

LEGEND: Fixed Timeframe —▶ Continuous or Ongoing - - -▶



## Young People

Objectives and Action Steps	Timetable											
	2016				2017				2018			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
<p><b>OBJECTIVE 5</b> Encourage NSOs to involve young people in leadership roles in governance at various levels and create opportunities to empower them in their own development.</p>												
<p><b>Action Step 5.1</b> Encourage NSOs to conduct national youth consultations, i.e. national youth forum, national survey, etc, with the purpose of providing clear input to the Asia-Pacific Regional Youth Forum recommendations. (reference: Conference Resolution 05/2015)</p>												

LEGEND: Fixed Timeframe  Continuous or Ongoing 



# ADULTS IN SCOUTING

This strategic priority focuses in supporting NSOs on the implementation of World Adults in Scouting Policy, through development process of Adults in Scouting (AIS).

Objectives and Action Steps	Timetable											
	2016				2017				2018			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
<b>OBJECTIVE 1</b> Collaborate with NSOs in relation to the World Adults In Scouting Policy by strengthening AIS.												
<b>Action Step 1.1</b> Encourage NSOs to integrate the AIS concept & model in leadership courses.												▶
<b>Action Step 1.2</b> Emphasize the importance of 'Personal Development' in all regional and local adult training activities.												▶
<b>Action Step 1.3</b> Encourage NSOs to review their existing Adults in Scouting procedure/system.												▶
<b>Action Step 1.4</b> Conduct a Regional Review Workshop on Adult Support to ensure NSOs have updated policy to support the maintenance of AIS processes.			▶									
<b>Action Step 1.5</b> Continue to encourage NSOs to develop and share recruitment and retention strategies and best practices for adults.												▶
<b>Action Step 1.6</b> Encourage NSOs to share their award system and other systems/ways to encourage the adult leaders.											▶	
<b>Action Step 1.7</b> Encourage NSOs to share models/structure of National Adults in Scouting.						▶						

LEGEND: Fixed Timeframe —▶ Continuous or Ongoing - - - -▶



## Adults In Scouting

OBJECTIVE 2 Strengthen adult support in the implementation of better Youth Programme.	2016				2017				2018			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
<b>Action Step 2.1</b> Update adult leaders on current policies that contribute to the effective implementation of Youth Programme.		→										
<b>Action Step 2.2</b> Conduct a regional workshop to enable NSOs to develop a cross functional national working committee/team involving both adult leaders & young people in order to provide effective adult support for Youth Programme.						→						
<b>Action Step 2.3</b> Encourage NSOs to conduct appropriate orientation for newly appointed Commissioners for the effective implementation of Youth Programme.	→											

Objectives and Action Steps	Timetable											
	2016				2017				2018			
OBJECTIVE 3 Support NSOs to increase the number of effective adult leaders	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
<b>Action Step 3.1</b> Encourage NSOs to review their training policy and/or scheme/system, and support routine training and updating of leadership skills and current Learning Methodology in 21st Century.												→
<b>Action Step 3.2</b> Continue to support NSOs in adult training and development activities/courses.												→

LEGEND: Fixed Timeframe —→ Continuous or Ongoing - - - - -→

## Adults In Scouting

Objectives and Action Steps	Timetable												
	2016				2017				2018				
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
<b>Action Step 3.3</b> Advise NSOs to review and update their adult development system in every 3 to 5 years interval.													▶
<b>Action Step 3.4</b> Coordinate with NSOs for the establishment of database of adults who have been trained with Scouting and through external education/professional institutions.					▶								

LEGEND: Fixed Timeframe  Continuous or Ongoing 



# MANAGEMENT

This priority area focuses on Governance, Risk Management, Disaster Response and Membership Growth.

Objectives and Action Steps	Timetable											
	2016				2017				2018			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
<b>OBJECTIVE 1</b> To emphasize on the importance of Good Governance in National Scout Organizations.												
<b>Action Step 1.1</b> Develop a guideline on Good Governance in NSOs highlighting organizational and financial management (strategy, structure, policies and process), transparency and accountability.			→									
<b>Action Step 1.2</b> Support NSOs in applying Good Governance at national and local levels through consultancy visits, meetings, and training as may be identified.	-----→											
<b>Action Step 1.3</b> Support 2 NSOs annually in the Global Support Assessment Tool (GSAT) exercise.		→				→				→		
<b>Action Step 1.4</b> Organize a seminar or workshop on Governance for NSOs drawing on the expertise of the GSAT team and other corporate governance experts.			→									
<b>Action Step 1.5</b> Support NSOs in providing capacity building opportunities to professionals and volunteers.					→						→	

LEGEND: Fixed Timeframe  Continuous or Ongoing 



## Management

Objectives and Action Steps	Timetable											
	2016				2017				2018			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
<b>OBJECTIVE 2</b> Support NSOs in managing risks towards a safe working environment.												
<b>Action Step 2.1</b> Conduct a survey on how NSOs are managing risks.			→									
<b>Action Step 2.2</b> Support at least one NSO annually in strengthening/ formulating a National Risk Management Policy.			- - - - - →									
<b>Action Step 2.3</b> Organize a Regional Forum/Seminar on Risk Management.								→				

LEGEND: Fixed Timeframe —→ Continuous or Ongoing - - - - - →

## Management

Objectives and Action Steps	Timetable											
	2016				2017				2018			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
<b>OBJECTIVE 3</b> Strengthen/develop NSO capacities in the area of disaster response/management.												
<b>Action Step 3.1</b> Develop a guideline on disaster response/management in National Scout Organizations.					—————▶							
<b>Action Step 3.2</b> Organize regional seminar or workshop on disaster response/management.						—————▶						
<b>Action Step 3.3</b> Establish a regional network composed of national disaster response teams.							—————▶					
<b>Action Step 3.4</b> Organize, as needed, national disaster response/management workshop or training.					- - - - -▶							

LEGEND: Fixed Timeframe —————▶ Continuous or Ongoing - - - - -▶



## Management

Objectives and Action Steps	Timetable											
	2016				2017				2018			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
<b>OBJECTIVE 4</b> Support NSOs in managing continuous membership growth.												
<b>Action Step 4.1</b> Develop a Regional Membership Growth Strategy in consultation with NSOs.		→										
<b>Action Step 4.2</b> Support NSOs in implementing the Growth Strategy and in achieving the targets.			-----→									
<b>Action Step 4.3</b> Review the annual census report from NSOs in comparison to the APR Growth Strategy and take actions accordingly.			-----→									
<b>Action Step 4.4</b> Review existing NSO membership registration systems and support in strengthening/establishing an effective membership registration system.			-----→									

LEGEND: Fixed Timeframe  Continuous or Ongoing 



# FINANCE

This priority area is focused on supporting NSOs towards resources development and strengthening financial capabilities towards self-reliance.

Objectives and Action Steps	Timetable											
	2016				2017				2018			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
<b>OBJECTIVE 1</b> To support NSOs in strengthening their financial resources locally.												
<b>Action Step 1.1</b> Identify NSOs in the Region that are successful in the management of financial resources, and share their practices annually.			→					→				→
<b>Action Step 1.2</b> Identify NSOs requiring financial management knowledge and guidance, and encourage them to seek assistance from APR.				→								
<b>Action Step 1.3</b> Extend support (consultancy, training, etc.) to NSOs identified under action step 1.2.					-----→							

LEGEND: Fixed Timeframe  Continuous or Ongoing 

## Finance

Objectives and Action Steps	Timetable											
	2016				2017				2018			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
<b>OBJECTIVE 2</b> Support NSOs in linking with local government units, sponsors, and other partner organizations.												
<b>Action Step 2.1</b> Identify NSOs in the Region with excellent network or engagement with local government and sponsors with regard to financial resources.				→								
<b>Action Step 2.2</b> Identify NSOs requiring knowledge and guidance in partnerships.												→
<b>Action Step 2.3</b> Extend support (consultancy, training, etc.) to NSOs identified under action step 2.2.					→							
<b>Action Step 2.4</b> Provide a continuous forum on success stories in partnerships and share through all possible media channels.												→

LEGEND: Fixed Timeframe ———▶ Continuous or Ongoing - - - -▶



## Finance

Objectives and Action Steps	Timetable											
	2016				2017				2018			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
<b>OBJECTIVE 3</b> Strengthen/develop NSO capacities in the area of fund-raising.												
<b>Action Step 3.1</b> Provide support (consultancy, training, sharing of success stories etc.) to NSOs on fundraising.												→
<b>Action Step 3.2</b> Assess the progress of support extended to NSOs on how they have increased their partnership and fundraising projects.				→				→				→

LEGEND: Fixed Timeframe  Continuous or Ongoing 



## Finance

Objectives and Action Steps	Timetable											
	2016				2017				2018			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
<b>OBJECTIVE 4</b> Establish an APR Scout Supply Chain.												
<b>Action Step 4.1</b> Designate the NSO which will provide and manage the portal to start an online shop for Scouts.		→										
<b>Action Step 4.2</b> Engage NSOs to participate in the portal project after engaging in the supply chain among Scout shops in the region.				→								
<b>Action Step 4.3</b> Assess the result of APR Supply Chain.											→	→

LEGEND: Fixed Timeframe —▶ Continuous or Ongoing - - - -▶

# SCOUTING PROFILE

Scouting Profile strengthens the capacity of NSOs to improve communication messages and channels, build relations with relevant organizations and societal/civic leaders, and deliver advocacy messages that reflect the Brand Positioning to promote Scouting as the leading youth movement.

Objectives and Action Steps	Timetable											
	2016				2017				2018			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
<p><b>OBJECTIVE 1</b> Strengthen communication channels to effectively reach internal and external audiences in particular key target audiences for membership development.</p>												
<p><b>Action Step 1.1</b> Review available options and devise ways to improve communication channels from APR to and within NSOs.</p>		→										
<p><b>Action Step 1.2</b> Support NSOs in telling their stories and Scouting’s impact on society through various communication channels including the New Media.</p>	-----											→
<p><b>Action Step 1.3</b> Organize a regional workshop on improving internal and external communications.</p>			→									

LEGEND: Fixed Timeframe —→ Continuous or Ongoing - - - - -→

## Scouting Profile

Objectives and Action Steps	Timetable											
	2016				2017				2018			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
<b>OBJECTIVE 2</b> Support NSOs in building relations with other organizations, governments, and key influencers in society.												
<b>Action Step 2.1</b> Collect and share data of partnerships between APR and NSOs with other organizations such as UN agencies, corporations and governments.												▶
<b>Action Step 2.2</b> Success stories of NSO working with UN and other organizations be circulated/highlighted.												▶
<b>Action Step 2.3</b> Organize a regional workshop on building relationships.							▶					
<b>Action Step 2.4</b> MoU signed by WOSM and other organizations be disseminated at grass root level.												▶

LEGEND: Fixed Timeframe —▶ Continuous or Ongoing - - -▶

## Scouting Profile

Objectives and Action Steps	Timetable											
	2016				2017				2018			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
<b>OBJECTIVE 3</b> Support NSOs with key advocacy messages in order to support the position of Scouting as the leading youth movement.												
<b>Action Step 3.1</b> Document projects, activities and studies where Scouting is creating an impact especially on membership growth.												→
<b>Action Step 3.2</b> Provide support to NSOs in strengthening the Scouting brand in priority target markets.												→
<b>Action Step 3.3</b> Organize a regional workshop on creating impact through Scouting's brand positioning strategy and advocacy communications.											→	

LEGEND: Fixed Timeframe —→ Continuous or Ongoing - - - - -→

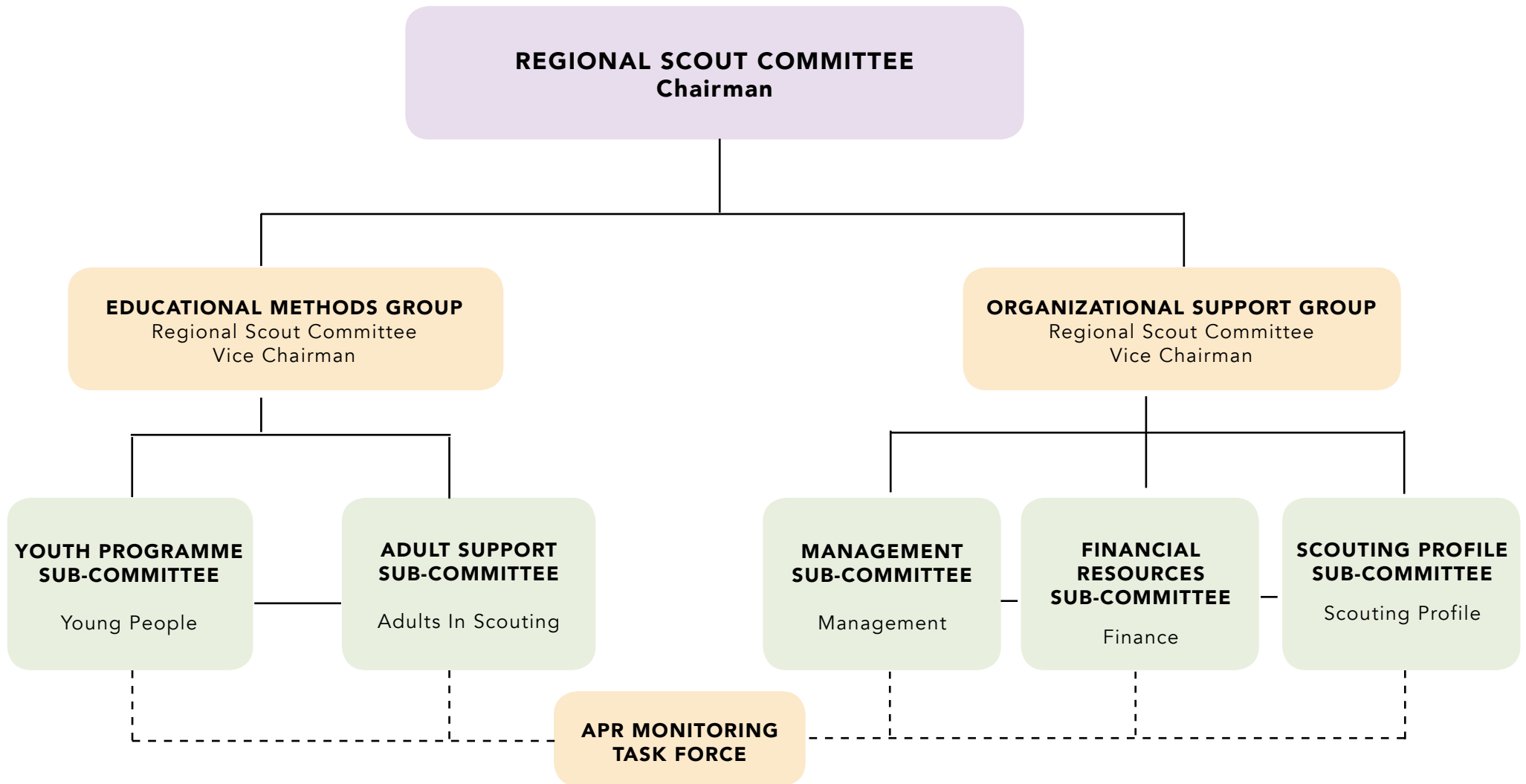


## Scouting Profile

Objectives and Action Steps	Timetable											
	2016				2017				2018			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
<b>OBJECTIVE 4</b> Establish a Regional Communications & External Relations Plan in support of the WOSM Strategy/Vision 2023.												
<b>Action Step 4.1</b> Review draft WOSM CER Strengthening Scouting's Profile Plan and provide feedback to WOSM.			→									
<b>Action Step 4.2</b> Develop Draft AP CER Strategy Plan for finalizing at next APR Leader's Summit.				→								
<b>Action Step 4.3</b> Take AP CER draft plan to APR Leader's Summit.						→						
<b>Action Step 4.4</b> Review and Approve AP CER Plan – following approval of WOSM Plan at 2017 WS Conference.								→				

LEGEND: Fixed Timeframe  Continuous or Ongoing 

# SUPPORT STRUCTURE



# PLAN REVIEW

<b>Regional Scout Committee</b>	Every meeting at least twice a year
<b>Regional Sub-Committees</b>	Semi-annually and at every sub-committee meeting
<b>Regional Staff</b>	Quarterly and at annual Management Meetings
<b>Mid-term Review</b>	APR Scout Leaders Summit
<b>Implementation Reporting</b>	26th APR Scout Conference, 2018

**Asia Pacific Regional Scout Committee  
(2015-2018)**

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Mr Paul Parkinson\* (Australia)

**First Vice Chairman**

Atty Wendel Avisado\* (Philippines)

**Second Vice Chairman**

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Mr. Chay Hong Leng\*\*\* (Singapore)  
Mr Janaprith Fernando\* (Sri Lanka)  
Dr. Pattaroj Kamonrojsiri\* (Thailand)

**Young Adult Members Group**

Mr. CHENG Mori Chi-Kin (Hong Kong)

**Regional Treasurer**

Mr Paul Ho (Hong Kong)

**Regional Director**

Mr J. Rizal C. Pangilinan

**Executive Support**

S Prassanna Shrivasta

Legend: \* 2012-2018 / \*\* 2015-2018 /  
\*\*\* 2015-2021

**APR Youth Programme Sub-Committee  
(2015-2018)**

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**Vice Chairmen**

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Gen. Cedrick G. Train (Philippines)  
Dr Poldej WORACHAT (Thailand)  
Mr. Rio Ashadi (Indonesia) -- Rapporteur

**Young Adult Member**

Ms Nur Sharifah Nurul Atik Binti  
Baharuddin (Malaysia)

**Adviser**

Dr Ie-Bin Lian (Scouts of China)

**Executive Support**

Syd Castillo



### **Adult Support Sub-Committee (2015-2018)**

#### **Chairman**

Mr Dale Corvera (Philippines)

#### **Vice Chairman**

Mr Mohammad Mesbah Uddin Bhuiyan (Bangladesh)  
Dr Lee Bok-Yie (Korea)

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Mr Em Piseth (Cambodia)  
Mr Chou Yen-Chun (Scouts of China)  
Mr Wilson Lai Wai-sang (Hong Kong)  
Mr Ganesh Rao Sindhia Panduranga (India)  
Mr Akira Katayose (Japan)  
Mr Haji Ishak bin Mohd Jonid (Malaysia)  
Mr Zahid Mahboob (Pakistan)  
Mr Antong Shahrudin Rahmat (Singapore)  
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Mr Rabin Dahal (Nepal) – Rapporteur

#### **Young Adult Member Group**

Mr Jeong Eui Jae (Korea)

#### **Adviser**

Mr. Ahmad Rusdi (Indonesia)

#### **Executive Support**

Thian Hiong-Boon

### **APR Management Sub-Committee (2015-2018)**

#### **Chairman**

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Mr TAM Kwok-Kuen (Hong Kong)  
Mr Chandrajit Saikia (India)  
Mr Akihiko Kondo (Japan)  
Mr Heng Soo Peng (Malaysia)  
Mr Abdulla Saeed (Maldives)  
Mr Leo Lasacar (Philippines)  
Mr Chong Kok Hwee (Desmond) (Singapore)  
Mr Tubagus Arie Rukmantara (Indonesia)  
– Rapporteur

#### **Young Adult Member**

Mr. Sonimeth Tan (Cambodia)

#### **Adviser**

Mr B.I Nagarale (India)

#### **Executive Support**

S Prassanna Shrivasta



**APR Financial Resources  
Sub-Committee (2015-2018)**

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Mr Pengiran Alit bin Pengiran Haji Damit (Brunei)  
Mr Wang Eilif Teng-Chien (Scouts of China)  
Dr Krishana Kumar Khandelwal (India)  
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Mr Jimmy A. Ang (Philippines)  
Mr Hoo Chuan Yang (Singapore)  
Ms Panita Kambhu (Thailand)  
Ms Susi Yuliati (Indonesia) -- Rapporteur

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Jayvy Gamboa (Philippines)

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Ms Belinda Wang Ling-Yun (Scouts of China)  
-- Rapporteur

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**APR Strategy Monitoring  
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Mr. Malcolm Tan Ban Hoe (Singapore)

Mr. Reg Williams (Australia)

Mr. Rajalingam Ramasamy (Malaysia)

Mr. Ahmad Rusdi (Indonesia)

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