7th Asia-Pacific Regional Scout Leaders Summit

Bengaluru, India

24-27 June 2010
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A Summit is a gathering of top leaders in NSOs (Chief Commissioners, International Commissioners and Chief Scout Executives) who are the key participants together with regional sub-committees to discuss and assess the development of the region’s strategic priorities.
Objectives of the Summit

1. To analyze the developments in the region since the 6th APR Scout Leaders’ Summit last year and to identify our challenges

2. To provide direction for APR Vision beyond 2013 and identify focus areas for 2012-2015

3. To provide input for the 39th World Scout Conference 2011 in Brazil
Fellow members of the APR Scout Committee

APR Scout Summit delegates and guests

Secretary General Luc Panissod, World Scout Committee Vice Chairman Simon Rhee

Brother Mohammed Ali Khalid, Bharat Scouts & Guides National Commissioner L.M. Jain and the rest of our brother and sister Scouts from Bharat Scouts & Guides, India playing as host

Friends of Scouting

Ladies and Gentlemen

My cordial Scouting greetings of Peace to all.

Scouting played a big role in my election to the second highest position of the government of the Republic of the Philippines. My Scouting involvement locally, national and internationally has given me the advantage to maintain a close contact with the people at the grassroots level for more than two decades.

I must say that direct involvement of leaders in Scouting will give results. Scouting has also helped me handle and overcome the challenge that comes before every task. In Scouting anyway, we are "Always Prepared".
When you are prepared, you can overcome.

Each one of you here prayed for me to win. Each one of you here expressed their feelings of support. Each one of you here encouraged me to work hard. Now is my time to express my thanks and appreciation to all of you, and to those who have sent their congratulatory letters, thank you brother and sister Scouts.

I am in a series of meetings now with the outgoing and incoming government officials in the Philippines. The protocol has also prepared some security measures for me as I come closer to my Oath Taking Ceremony this June 30, 2010 as Vice President of the Republic of the Philippines. This situation has prevented me from joining you in this Top Summit.

My election to the second highest position however does not prevent me from attending other Scouting activities. It would even serve as my inspiration to continue and prove to you that leaders can always find the time to attend to tasks. Scouting as I have said, is the organization that I dearly care.

I wish you a very successful Top Summit and see you in our next Scouting activity.

God bless.
Namma Bengaluru (our Bangalore in local dialect) has geared itself to host all of you. You are in Bendakaluru (town of boiled beans) a name given by the founder of the city, Kempe Gowda Ruler of Yelahanka. While he was on a routine hunting group. Being tired and hungry, he approached an old lady in a small hut and asked for something to satisfy his hunger and thirst. The lady brought some boiled beans and water to drink. In gratitude he named the place Bendakaluru which later on became Bengaluru. The Britishers started pronouncing it as Bangalore. Now its back to Bengaluru.

Bengaluru became a historical city and later Tippu Sultan brought colours to it by establishing “Lal Bagh” (Red Garden) and he brought further glory to it by making it his summer capital. The natural air-conditioned climate, rich culture, warm people gave the city a further boost and today you are in one of the most happening city in the world.
Bengaluru.

It is also called Electronic City, Silicon valley, educational hub, City of Bio-technology, pensioners Paradise...and what not. The multinational companies, ISRO, Airo shows, best health services, dependable transport system, above all the people of Bangalore and state of Karnataka always welcome their guests with folded hands by saying “Namaskara” (greetings in local dialect).

My dear friends, we the members of core and host committee welcome you to to the land of Sandal and Gold, the State of Karnataka and its capital city-Bengaluru and warmly greet you with “Namaskara”.

Hope you will see and enjoy, stay and feel, exploit and explore the beautiful city of Bengaluru. You are here to give another dimension to APR Scouting through your Summit and let’s all pray for its success. Make every movement of yours in Bengaluru enjoyable, memorable and visit us more and more.
Welcome Address

L.M. Jain
Patron, Host Organising Committee
National Commissioner, Bharat Scouts and Guides

His Excellency Dr. Hans Raj Bharadwaj, Governor of Karnataka, Mr. Luc Panissod, Secretary General, WOSM, Mr. Simon Rhee, Vice Chairman, World Scout Committee, Mr. Prakorab Murkura and Mr. Sarwani, Vice Chairmen of Asia Pacific Regional Scout Committee, Mr. Abdullah Rasheed, Regional Director, APR / WOSM, Mr. P.G.R. Scindia, Chairman Host Committee, Mr. Shanmukhappa, State Chief Commissioner, Karnataka, Mr. M. A. Khalid, Executive Chairman, Host committee.

Delegates to the 7th Asia Pacific Region al Scout Leaders summit, all other esteemed World Scout Leaders, Scout /Guide leaders of Bharat Scouts and Guides, National Headquarters and Karnataka state, invitees and guests.

The Bharat Scouts and Guides are highly privileged to have been given the opportunity to host the Asia Pacific Scout Leaders Summit at Bangalore in Atria Hotel. It is a very important gathering of top Scout Leaders of Asia-Pacific countries, held by rotation in different countries every three years to review progress in strategic plan implementation in the context of our Mission and Vision for Scouting to prepare ourselves for the task of making important policy decisions in forth coming World Scout conference and Asia Pacific Scout Conference.

All the Scout Leaders present here feel highly honoured to have in their midst H.E. Hans Raj Bharadwaj, Governor of Karnataka.
state and Patron of Karnataka State Bharat Scouts and Guides for the inauguration ceremony. Shri Bharadwaj, a well known legal luminary has remained Law Minister in the Government of India for many years. I heartily welcome him for being with all of us today and sparing his valuable time for us. I am happy to say that our chief guest shri Bharadwaj belongs to Haryana state, which is the state I also come from and where I served in the administrative service for 35 years. I also happen to have known him personally for at least 32 years. I, as National Commissioner of Bharat Scouts and Guides once again extend a very hearty welcome to him.

We have the pleasure of having with us in this summit Mr. Luc Panissod, Secretary General, his colleague Mr. Jim Sharp and Vice Chairman of the World Scout Committee Mr. Simon Ree whose participation will greatly enrich our deliberations.

The Asia Pacific Regional Scout Committee with its two vice chairmen Mr. Mukura and Mr. Sarwani, Regional Director Mr. Abdullah Rasheed and all the members of the Regional Committee are here to lead and guide the summit meeting. My hearty welcome to all of them.

However we are missing today in our midst Mr. Jejomer Binay, Chairman of Asia-Pacific Regional Scout Committee who belongs to Philippines and very recently he has been elected as Vice President of the Republic of Philippines. Due to certain unavoidable strategic reasons he was unable to leave his country for this conference at this point of time. We have received his best wishes for the success of the summit. Our hearty congratulations to Mr. Binay on his election. Your Excellency, the summit is being attended by about 130 leaders from Asia-Pacific countries and other world Scout leaders, which is the highest number for any summit meeting so far. The delegates include Chief Commissioners, International Commissioners and Chief Scout Executives from 22 countries in Asia-Pacific Region along with various Sub-committee members, other Scout leader and accompanying persons. A very hearty welcome to all of them for being in such a large number in this garden city and hub of information technology which is known as silicon valley of India. I am sure the Asia Pacific Leaders Summit in Bangalore will provide great impetus for future growth of the Scout Movement in India and specially so in Karnataka state who are playing the role of host on behalf of Bharat Scouts and Guides. We had earlier organised the International Scout conference at Vigyan Bhawan New Delhi in the year 1959 which was inaugurated by Pandit Jawahar Lal Nehru, the first Prime Minister of India. Thereafter we organised the 20th Asia-Pacific Regional Scout conference in New Delhi in October 2001, which was inaugurated by H.E. Shri Krishn Kant, the then Vice President of India. Both these conferences were highly successful and memorable.

Sir, The Bharat Scouts and Guides, a joint organisation of Scouts as well as Guides, is about 4.5 million strong and is growing steadily every year. We are the third largest in the world in number keeping in view our total youth population we have still a very long way to go and we look forward to all the support that we can get from the governments at the centre and the state and the Community for taking this voluntary, non-political, secular, educational movement for the youth for greater heights.

With these words, I again extend a very warm and hearty welcome to our Chief Guest H.E. Dr. H.R. Bharadwaj and the top Scout leaders attending the summit and the esteemed guests.

Thank you.
Keynote Address
Dr. Hansraj Bhardwaj
H.E. Governor of Karnataka

Sri. Visweshwar Hegde Kageri, Minister for Primary and Secondary Education, Govt. of Karnataka

Sri. Gulihatti. D. Shekar, Minister for Textiles, Youth Services and Sports, Govt. of Karnataka

Mr Prakorb Mukura, First Vice-Chairman, Asia-Pacific Regional Scout Committee

Mr Simon Rhee, Vice-Chairman, World Scout Committee, Geneva

Mr Luc Pannisod, Secretary General, World Organization of the Scout Movement

Mr Abdullah Rasheed, regional Director, Asia-Pacific Region, Philippines

Sri L. M. Jain, National Commissioner, the Bharat Scouts and Guides, India

Sri. P.G.R. Sindhia, Former Minister, Chairman, Host Organising Committee

Sri. Kondajji B. Shanmukappa, State Chief
Commissioner, BS&G, Karnataka

Sri. M.A. Khalid, Executive Chairman, Host Organizing Committee

Distinguished top Scout Leaders of Asia-Pacific Region.

I am happy to meet the delegates from 26 countries of the Asia-Pacific Region of the World Organization of the Scout Movement who are the backbone of this international youth movement and who have been working hard to motivate the youth of all over the world. The Scout Movement has always been promoted by visionaries, educationists and stalwarts. They looked ahead of times and have laid a strong foundation for the growth of the movement. The Scout and Guide Movement has worldwide relevance which can be termed as “VASUDAIVA KUTUMB KAM.”

The Movement was founded as you are aware by Lord Baden Powell in 1907 and has been spread to more than 216 countries. The Movement in India is almost as old as the World Scouting itself. The Scout Movement in India and in Karnataka State have flourished in subsequent years mainly with the support from the Government Departments, public and parents active participation.

The movement in the country has been blessed by great luminaries like our Father of the Nation Mahatma Gandhi, Dr Rajendra Prasad, Pandit Jawaharlal Nehru, Moulana Abdul Kalam Azad and Dr H.N. Kunzru to name a few. That shows the kind of legacy this movement had. Therefore a movement of this nature needs continuing support from State Government the Public and Parents. I may add that I was part of the Movement as a “Scout” and participated in many camps and since then, following the dictum of Scouts “Once a Scout Always a Scout”.

The Asia-Pacific Region has today become the largest region in the world in the World Organization of the Scout Movement with 24 million Scouts. When it was established by the World Scout Committee in 1956, there were only 10 member countries. The region now comprises of 26 National Scout Associations as members. The Scout Movement in the Asia-Pacific Region promotes the spirit of World Brotherhood, Unity of purpose, co-operation and mutual assistance amongst Scout Organizations within the region.

I hope that the highlights of the summit and their recommendations after discussion in the areas of programme, adult support, membership growth, financial resources, management, scouting profile, foundation management, public relations and the regional governance task force will strengthen the movement in the entire Asia-Pacific Region in the near future.

I am also pleased to know that the Summit at Bangalore has attracted over 150 Top Scout Leaders of the region who will spend 4 days analyzing the needs to envisage and set future directions for Scouting in the region.

Today it’s a challenge to Scouting to remain as an attractive Movement for our youngsters to help them develop their full physical, intellectual, emotional, social and spiritual dimensions as individuals and responsible citizens and as members of their local, national and international communities.

I proudly inaugurate this Summit and wish your deliberations all success.
Inaugural Address

Prakorb Mukura
Vice-Chairman
Regional Scout Committee

His Excellency HR Bhardwaj, Governor of Karnataka

Mr L M Jain, Chief Commissioner of the Bharat Scouts & Guides

Mr Simon Rhee, Vice Chairman of World Scout Committee

Mr Luc Panissod, Secretary General of WOSM

My colleagues in the Regional Scout Committee and all Sub-Committees

Regional Director Abdullah Rasheed and World Scout Bureau staff

The Host Organizing Committee led by M.A. Khalid

My dear Friends and Colleagues in Scouting,

I am standing here on behalf of Jejomar C Binay, Chairman of Asia Pacific Regional Scout Committee, who could not be with us before his oath taking as Vice President of the Republic of the Philippines.
It is my great honour to welcome all key scout leaders at the seventh Asia Pacific Scout Leaders Summit. It is my pleasure to meet the Honourable Governor of the State of Karnataka, the distinguished officials of this magnificent city of Bangalore, and the leaders of the Bharat Scouts & Guides.

Most of us know the purpose and importance of this Summit. There will be discussions about envisioning, long-term planning and setting our short-term focus areas. We will talk about good governance. We will also discuss about the Brazil conference.

At this Summit, we will talk about growth. The main source of our strength is membership. Therefore, membership does not mean numbers alone. Growth is about how individual members develop his or her full potential through Scouting.

In this part of the world, we should do more for the environment and we have many opportunities to do that – on our own initiatives or in cooperation with global partners in environment.

It is my pleasure to welcome our friends and colleagues in the World Scout Committee for spending their precious time to attend this Summit. With your presence, we hope to have a healthy dialogue on issues that are important to Scouting.

I wish everyone a productive Summit. To the Bharat Scouts and Guides, thank you for your warm hospitality.
Your Excellency the Governor of Karnataka, Dr. Hansraj Bhardwaj,

My dear sisters and brothers in Scouting,

NAMASTE!

Let me start with a quote from the Father of the great Indian nation, Mahatma Gandhi – “My windows are opened, wind and breeze may come. Let it not blow my feet away. I will not let it happen.”

When I was a young boy, as a Korean, my parents taught me to remove my shoes every time I enter some else’s home. This gesture may be similar to your culture but I believe this gesture is a sign of respect to the owner of the house.
I am representing the World Scout Committee and I would like to remove my shoes as I enter and address this great region, the Asia-Pacific Region. There are several reasons and achievements why this region is great –

With recent development, 80% of the total Scout population belongs to the Asia-Pacific Region;

Six of the highest membership fee paying NSOs, are in this Asia-Pacific Region;

The Regional Scout Committee, NSOs visit or the CNV is one of the important initiatives of the Asia-Pacific Region;

The Ticket to Life Project, which is now a flagship project of the Asia-Pacific Region aimed at educating street children in eight countries, shows Scouting can indeed change lives;

The Tsunami Scout Fund received remarkable support from all walks of life and from all National Scout Organization. It has proved two things. One, we need to understand nature more and take care of it. Two, any task can be achieved if we work together.

A meeting of the decision makers one or two years before the Regional Scout Conference is also an initiative of the Asia-Pacific Region. This is now what you call a summit. I believe we all understand why this region has successfully had six summits and today we are at the 7th Scout Leaders Summit in this beautiful city, rich with history and culture, Bangalore, the Garden City of India.

This is, I believe, the most active region, whose participation in Regional Scout Conferences totals to 700-900 Scout Leaders. This region is significant, following the presence of the majority of the World Scout Committee in the last Regional Scout Committee in Malaysia.

You are a great region! Because of what you have achieved in the past 60 years, I believe you can do anything. Your expectation in the region can surely be achieved if all of us work together to implement our mission - keeping in mind the vision and purpose.

THINK BIG! Not only beyond 2020 but the next 100 ... 200 years. If your individual thinking is shared amongst us, each of you will benefit with a common understanding of what we expect as NSOs in the year 2020 or beyond. You heard our input speaker, Professor Chandra Shekhar this morning on Visioning and you have also heard from our Secretary General Luc Panissod on this issue.

Our success as the World Organization of the Scout Movement did not depend on eloquent words used frequently by all of us but by looking into the needs of young people – in the next century, would a Jamboree still be relevant or a Jamboree online is preferred. Would it be knot tying or extreme sports. We need to look at young people of the 22nd century and Think Big!

Again, you are a great region! As you continue to work during the summit......I challenge you to think big! I believe it is time for the Asia-Pacific Region leading and influencing the future of the World Organization of the Scout Movement.

Let me end this remarks by sincerely thanking all key leaders of National Scout Organizations, who are the pillars of the Asia-Pacific Region.

Let me thank on behalf of the World Scout Committee, all of you present here, most especially the Bharat Scouts and Guides and its officials for the wonderful job they have done so far. Lastly our deep appreciation to the Governor of Karnataka State for his kind presence in the ceremonial opening. God bless everyone.
Dear Sister and Brother Scouts,

It is only eight months - not that long ago on the Scouting time scale - since we met in October-November 2009, for the 23rd Asia-Pacific Regional Scout Conference in Kuala Lumpur, Malaysia.

On that occasion I had the possibility to share with you my vision as to how, over the years, the World Scout Bureau (WSB) had contributed to the development of our Movement in supporting the World Scout Committee (WSC), in responding to the requests of the World Scout Conference and in helping to shape policies and global orientations.

I also had the opportunity to share with you why I believed that the way in which the WSB operates – if not its structure – had to adapt itself to a world in evolution in many respects: consumers’ expectations, innovation in technology and particularly information distribution, and especially trends affecting young people. I also had the opportunity to share with you the objectives I developed for the WSB on the basis of what precedes.

Let me briefly remind you that, within the context of the 3 “drivers of change” adopted by the WSC (young people and growth, Regions and improvement of services to NSOs, tell the story - communicate) and of
the Strategy for Scouting with its 7 seven strategic priorities, until Brazil and certainly beyond, these objectives are:

- developing a customer focused mentality in the WSB staff to better serve our National Scout Organizations through a reinforcement of, and better collaboration with, our volunteer and professional regional structures, including inter-regional cooperation,
- assisting our NSOs to identify their needs and mobilise appropriate human knowledge, expertise and competence as well as material and financial resources within and outside WOSM to respond to these needs,
- encouraging, facilitating and motivating quality and quantity membership growth in our NSOs to fulfil our constitutional purpose to foster the Scout Movement throughout the world,
- better communicating our success stories inside and outside the Movement to further build the visibility and credibility of Scouting as being relevant to the issues facing young people in today’s world and a reliable partner to attract further support,
- further strengthen relationships with the World Scout Foundation and look for synergies.

I also shared with you an overview of what the WSB had done then to respond to these objectives.

Since then, busy Scouting life has continued at all levels of the Organization and a lot of things have happened. I would just like to mention here two things not because I want to present a progress report of WOSM work at world level but rather because they contribute to the way of looking forward to the future.

The first is the circulation to all NSOs – through our Circular 12/2010 and in accordance with Conference Resolution 10/08 – of a mid-term report on the level of implementation of the Triennial Plan, covering the period from October 2008 to February 2010, accompanied with a covering message from the Secretary General.

I want to mention this here first because it completes the overview of what the WSB has done to respond to my objectives.

I also want to mention this because it illustrates for me the idea that the way in which the WSB operates – and more particularly communicates – had to adapt itself to the evolution of consumers’ expectations in the area of transparency and accountability.

Through this report, NSOs will understand that WOSM is operating globally within a Triennial Plan applicable to all its Offices, that this triennial plan includes objectives and that this report is trying to measure to which extent these objectives have been reached or not. It is evidently much easier to measure achievements or results when the indicator is quantitative that when quality or immaterial objectives are set.

It also illustrates very well the challenge for maintaining coherence and consistency when speaking of Scouting at world level due to the fact that, deriving to one degree or another from this global triennial plan, Regions have developed their own Regional Plan with different starting dates, different time span, different horizons.

The second thing I want to mention is the rendering of its final report by the Governance Review Task Force (GRTF) and the subsequent series of decisions that the WSC took regarding the recommendations made by the GRTF. These have been communicated to all NSOs with our Circular 15/2010. Here again I do not want to mention this here for the sake of reporting on WOSM’s work, but rather because the decisions of the WSC – if accepted by the World Scout Conference – will contribute to shaping the institutional future of the World
Organization and inevitably impact of the way the whole mechanism works.

I understand that the purpose of this Summit is to bring together the key Scout leaders of all member Scout Organizations in the Asia-Pacific Region to:

- analyze the developments in the Region since the 6th APR Scout Leaders Summit in 2009 in Nepal and identify challenges,
- provide direction for APR Vision beyond 2013 and identify focus areas for the period 2012-2015,
- provide input for the 39th World Scout Conference 2011.

While you are better placed than I am to analyze the developments in the Region since the last Scout Leaders Summit in 2009 and identify challenges, and provide your own input for the 39th World Scout Conference 2011, I believe that I can be useful in elaborating on “Provide direction for APR Vision beyond 2013 and identify focus areas for the period 2012-2015”, not so much in terms of substance or content but in terms of process and methods.

Through your omnibus Resolution 12/09 “Focus for the Future”, your Region has already started to address issues beyond 2012, when your present Regional Plan comes to an end: I will just mention membership increases, implementation of national strategic development plans, community-based and school-based Scouting.

I believe that WOSM, at world and regional levels, needs to move towards a philosophy of not just creating new tools and publications, but supporting NSOs in implementing actions that will assist their development using many of the ideas, tools, experiences and knowledge that already exist.

A period of consolidation, focused on delivering better coordinated service and support to NSOs, may help the Asia-Pacific Scout Region move towards:

- sustained membership growth; more young people and more adult volunteers enjoying better quality Scouting experiences.
- more effective and responsive structures and processes, meeting the needs of the membership and the communities in which Scouting operates.
- an improved profile of what Scouting achieves, and seeks to achieve, both internally and externally.
- a vibrant Movement, confident of its abilities and ready to work with others.

With this approach, I believe that the next period could promise to be both challenging and rewarding as the organs of the Asia-Pacific Scout Region could move from ‘factory’ to ‘consultancy’ – where we produce less but support and implement more in a spirit of collaboration and partnership.

In doing so we must ensure that there is synergy with previous Regional Scout Plans, and coherence with the world Triennial Plan (and opportunity for adjustments left open) and with the Strategy for Scouting.

We must not forget that measuring the impact of seminars and events on the development and growth of Scouting remains a challenge. In addition, the ability to deliver impact is often made significantly more difficult due to issues of capacity and resource availability (human and financial) in many NSOs.

The seven Strategic Priorities adopted by the 36th World Scout Conference in Greece in
July 2002 have provided a framework for our work at world, regional and national level. It could be argued that the Strategy for Scouting has not had the full support of many NSOs in Asia-Pacific as the priorities have been seen as too broad. Furthermore, the means to effectively implement the Strategy have not always been available at world, regional and national levels.

Having strategic priorities adopted at a World Scout Conference and then setting different priorities for the Asia-Pacific Scout Region also creates confusion.

The above points all contribute to the absolute necessity for all NSOs to be involved in the development, agreement, adoption and importantly, the implementation of the next Regional Scout Plan and this Summit is your chance and opportunity for that.

The next Regional Scout Plan should be simple enough to provide focus and clarity for the objectives of the Asia-Pacific Scout Region in the next period and, as mentioned above, recognize that it needs to exist in the context of world level considerations too.

At the same time it should leave flexibility with regard to implementation and not get into excessive detail on specific actions. Whilst there is a lot to improve, the Asia-Pacific Region should be mindful that the next Regional Scout Plan should also seek to build on the numerous existing successful practices that exist and have been proven to work.

The Regional Scout Plan, therefore, should be seen as an important document that adjusts the direction and actions of the Asia-Pacific Scout Region rather than attempting to redefine the Asia-Pacific Scout Region from a completely new starting point.

I believe that this approach will ensure that the effects of the ‘stop–start’ phenomenon which can occur at the pivotal changeover from one triennium to the next are minimized.

A useful way to analyse various aspects of the work of the Region could be to look at the impact that each action has on NSOs, Scouts and young people across Asia-Pacific.

- What chain of events is there from an output by the Region (publication, event, training, network meeting, etc.) to impact on the development, growth and quality of Scouting on offer?
- To what extent are the outputs of the Region actually used by NSOs?
- Are the Asia-Pacific Scout Region’s various working groups, sub-committees, etc. meeting but not delivering anything of practical value to NSOs?
- Are the Asia-Pacific Scout Region’s various working groups, sub-committees, etc. meeting and delivering support that is of practical value, but are difficult for NSOs to use?
- To what extent is the Region capable of meeting the specific and common needs of NSOs?
- How can we better tailor the Regional Scout Plan’s scope, according to the different developmental levels of NSOs in order to respond to everyone’s needs and expectations?
- What other implications can we list as a consequence of the Region’s activity and in terms of the impact to new partnerships and synergies inside the NSOs and among them?

How does what we do positively impact on other Regions, as well as the world level of WOSM?

Typically, those NSOs present at the Regional Scout Conference express the needs of their own NSO but do not always subsequently
use the support offered to meet those needs. There are several thoughts to consider:

- Do we have enough experience and expertise in proper needs assessment?
- Are the consultations we conduct prior to the adoption of the Regional Scout Plan genuinely inclusive enough to reflect on what is really going on in NSOs?
- How do we continue to promote the unity of the Asia-Pacific Scout Region while recognising and respecting the diversity of needs?
- How do we encourage NSOs to use the support services that are made available?
- Is there a problem with the type of services on offer or the events that are organised for NSOs?
- Is it a possibility that there is a discrepancy between the political will expressed at the Regional Scout Conference and the genuine needs of NSOs?

In the current triennium the key characteristic of the Regional Scout Plan has been growth. I believe that growth should continue as a theme of the next Regional Scout Plan. This is also in line with the sentiment expressed by the 38th World Scout Conference. With this in mind, there are several issues to consider.

What is the right way to continue supporting the growth of Scouting in Asia-Pacific? How do NSOs evaluate the current methods used to focus on growth?

The basic philosophy of tailored support based on the “CNV” should, I believe, be reconfirmed in the next Regional Scout Plan. Based on the experiences of the current triennium, the next Asia-Pacific Scout Committee may seek to modify and simplify the processes associated with the delivery of this service.

Tailored support possibilities available could be spelled out more specifically, by announcing the fields in which the Region is able to offer support or to provide from external sources. For example the number and structure of seminars and events may need to be re-examined or reduced (see Academy in Europe).

The current inclusive working methods of the Region, I believe, should be maintained. These include:

- wide involvement of volunteers nominated by NSOs to assist with the implementation of the Regional Scout Plan, increasing transparency and improved communication, the accessibility of Committee and Staff through visits and meetings.

One thought:

- What should be the role of NSOs versus the Region in taking initiatives and organising meetings or networking opportunities?

The Region should welcome and encourage NSO-led initiatives. I believe that their impact can be maximized if the initiatives are synchronized with the work of the Region.

In order to liberate resources for supporting NSOs directly, focus should be shifted from a constant production of new materials, toolkits and publications, and focus more on implementation of the existing excellent products that are already there, both within and outside the Region. This could be described as moving from a ‘factory’ of new items into a ‘consultancy’ of helping NSOs to use all the tools at their disposal.

In looking towards the future, I would like to suggest several simple questions for each NSO to consider:

- What are the three key themes that your NSO would like to see included in the next Regional Scout Plan and why?
• Are there any themes that you think should be left out of the next Regional Scout Plan, perhaps because you think they are not a priority?
• The Region has working principles, adapted from past approaches. Please name which ways of working you have appreciated most? For example: seminars, events, tailored support, etc.
• Are there any of these ways of working that you consider are not as effective as they should be and should be dropped or adapted?
• Are there themes or areas of expertise in the work of your NSO that you think would be useful to share wider with other NSOs in Asia-Pacific?

To conclude, let me say here that if you were to find some intelligence – and may be even some positive and constructive provocation – in what I just shared with you, credit should not be given to me but to the European Scout Region. Indeed what I just presented to you is largely inspired by the work done by the European Region, more particularly through a document called “Preparing for the Future – Discussion Paper” which the European Scout Committee circulated prior to the European Scout Summit held just a few week ago in Hungary. I have always preached for inter-regional cooperation and I believe it would not have been a good example not to use quality material and intellectual reflexion of one of your sister Regions which is going exactly through the same process as the Asia-Pacific Region.

I wish the 7th Asia-Pacific Regional Scout Leaders Summit all success.
His Excellency the Governor of State of Karnataka,
Dr Hansraj Bhardwaj
First Vice Chairman Prakorb Mukura, 2nd Vice
Chairman Dr. Mukhyuddin
World Scout Committee Vice Chairman Simon Rhee
World Organization of the Scout Movement
Secretary General Luc Panissod
National Commissioner L.M. Jain

Host Organizing Committee Chairman Sindhia
Host Organizing Committee Executive Chairman
Mohammed Ali Khalid

State Chief Commissioner KB Shanmukhappa

Dear Friends and Colleagues,

It is my pleasure to announce that the 7th APR Scout Leaders Summit is so far the largest Summit ever organized with over 130 participants from 22 member-countries. At the same time, all the sub-committees that met in the last two days had a complete quorum. Therefore it is my privilege to give the vote of thanks to groups and individuals
for the meticulous preparations for this important gathering and the participation of National Scout Organizations to make this 7th APR Scout Leaders Summit a success.

To begin with, let me say a big thank you to:
• His Excellency the Governor of State of Karnataka, Dr Hansraj Bhardwa
• Asia-Pacific Regional Scout Committee First Vice Chairman Prakorb Mukura, 2nd Vice Chairman Dr. Mukhyuddin bin Sarwani
• World Scout Committee Vice Chairman Simon Rhee
• World Organization of the Scout Movement Secretary General Luc Panissod
• Bharat Scouts & Guides led by National Commissioner L.M. Jain
• Host Organizing Committee members including Chairman Sindhia, Executive Chairman M.A. Khalid
• Chief Commissioners and all the key Scout leaders of all the 22 National Scout Organizations
• All Sub-Committee members led by their respective Chairmen
• Scout Guests from other regions
• Management and staff of Atria Hotel
• All the volunteers and staff from Bharat Scouts & Guides from national headquarters and Karnataka
• The Media

I look forward to maintaining a high energy and Scouting spirit all throughout the Summit and I wish all of us a productive meeting.

Thank you and good evening.
We often used to hear of “Vision” and “Mission” statements. They are mostly associated with the corporate world and more recently, educational institutions/charities and importantly with government or para-state service delivery organizations (electricity, water supply, health etc.).

Are Vision and Mission different? Vision is philosophical and Mission is task oriented or achievement-oriented.

The church is visionary, but the missionary is the one who executes and implements the components of a vision.

A vision statement articulates your dreams and hopes. Hopes for the new world. Like Abraham Lincon dreamed for a slave free world, Oliver Cromwell of England headed a democratic revolution against the King, he was hoping for a liberated humanity, and then Swami Vivekananada dreamed that religion would co-exist in peace and create a conflict-free world. UN resolutions on peace, hunger, HIV-Aids are all vision statements.
A Vision Statement of an information company or a business will be entirely different from the vision of a charity or a voluntary association like Scouts, the Rotary & Lions, and other relief-oriented organizations. The Vision of a business is to make profit and to expand business. The Vision of governments is to increase people’s standard of living and corruption-free governance.

What’s the vision of non-profit NGOs like Scouts? Yours is a community-benefit oriented organization. So, your vision statement should ask: Vision for whom? And for What?

Your Vision should be both realistic and ambitious. It should set-up performances, benchmarks and goals or objectives.

Mission: While it describes the purpose of your organisation, more importantly is that it sets out the steps to be taken on the routes to follow or to avoid. This is specific to situations especially to culture and countries. So you need to develop a good plan of action.

Plan of Action: Vision statement should be very clear and explicit in terms of different phases or stages of implementing your objectives.

Does your Mission statement (and not the vision statement) attract donors/governments and funding charities to support you financially? So, you should spend some quality time on drafting your mission statement.

Are we not close to the ground when we say things like “Mission achieved” or “Mission impossible” i.e an assessment of what can or cannot be done.

Examples of actions that we need to plan for: Steps to eradicate poverty/plan & budget for providing a habitat for everyone.
"The expectation of this session is for WSC to give the broad direction of World Scouting for the future. It is the broader thinking where World Scouting should be heading in the future..."

This session follows an input on the concept and process of Envisioning given by an external speaker: why an Organization needs a Vision, etc.

**Fundamental Statements**
- the basis of all our work...

**Purpose of Scouting**  
(WOSM Constitution, Article I, 2)  
The purpose of the Scout Movement is to contribute to the development of young people in achieving their full physical, intellectual, emotional, social and spiritual potentials as individuals, as responsible citizens and as members of their local, national and international communities.

**Mission of Scouting**  
(adopted by World Scout Conference 1999)  
The mission of Scouting is to contribute to the education of young people, through a value system based on the Scout Promise and Law, to help build a better world where people are self-fulfilled as individuals and play a constructive role in society. This is achieved by:

- involving them throughout their formative years in a non-formal educational process
- using a specific method that makes each individual the principal agent of his or her
development as a self-reliant, supportive, responsible and committed person assisting them to establish a value system based upon spiritual, social and personal principles as expressed in the Promise and Law.

Vision of Scouting
The Vision for Scouting is:
As a global Movement, making a real contribution to creating a better world, We see Scouting entering its second century as an influential, value-based educational Movement focussed on achieving its mission, involving young people working together to develop their full potential, supported by adults who are willing and able to carry out their educational role.

We see Scouting world-wide as attracting and retaining more and more young people (especially adolescents) of both genders and coming from broader segments of society. We see Scouting as attractive to adults, women and men, in all cultures - a Movement through which they can make a significant contribution to society by working with young people.

We see Scouting as a dynamic, innovative Movement with adequate resources, simple structures and democratic decision making processes where organisation, management and communication are effective at all levels.

Strategy for Scouting
- the framework within which WOSM plans for the future...

Strategy Milestones
- 2007, Centenary of Scouting: using Centenary as a focus for Strategy

Strategic Priorities
1. Youth involvement
2. Adolescents
3. Girls and boys, women and men
4. Reaching out
5. Volunteers in Scouting
6. An Organization for the 21st century
7. Scouting’s profile

‘Drivers of Change’
• Young people: enhance the growth of the Movement
• The Regions: improve support to NSOs
• Tell the story: develop effective communications

Future direction of the Strategy
- renewal of the Strategy for Scouting...
- proposals being prepared for the World Scout Conference in Brazil 2011...

Strategy Task Force
• Chaired by Mario Diaz, WSC Vice-Chairman
• Comprising, among others, chairmen of key WSC sub-committees
• Meets regularly in connection with WSC meetings

Work underway
• Evaluation of the Strategy
• Customer satisfaction surveys
• Work on Governance

Elements of next stage of strategy
• Evolution of the Strategy, not a complete revision (not “revolution”) • Need to clarify who the Strategy is for: NSOs or the organs of WOSM?
• Could refine the way we describe and define Scouting – the ‘cause’
• Strategy for the Movement (i.e. NSOs)
  - a reference framework
  - not anticipating significant changes
  - continue to work with Strategic Priorities...

• Strategy for WOSM (i.e. WSC/WSB)
  - continued focus on Drivers of Change...
  - new approach for WSC/WSB supporting NSOs
  - WSC/WSB partnering with NSOs to achieve growth, not delivering Scouting
  - should help WSC/WSB to provide appropriate support to NSOs
  - could be focused on entering into dialogue with NSOs to help them to identify their needs
  - needs to be simple and can be implemented effectively at world and regional levels
  - should help us to define the structure needed to support NSOs (structure should follow strategy)

World Scout Conference, Brazil, 2011
• Should be able to look back later at Brazil Conference as a significant milestone
  - “That’s the year when WOSM changed the way in which it supports NSOs”.

-- Luc Panissod
Secretary General, WOSM
By 2020, Scouting in the Asia-Pacific Region is recognized as the preferred and leading educational youth movement offering relevant programme in all segments of society.

-- APR Vision 2020 was adopted at the 7th APR Scout Leaders’ Summit in Bengaluru, June 2010.
Elements of the Vision

1. Young People
Youth movement, youth involvement in decision-making, equal opportunities (gender + other groups, all levels), youth development, national Youth Council and Rover Council

2. Youth Programme
Education, relevant, quality programme, youth-oriented, interest areas, environmental education, innovative programme, youth empowerment

3. Adults
Quality leadership, recruitment and retention of leaders, accreditation of adult training, support and training quality

4. NSO
Situation analysis, role of NSOs, capacity building/organization culture, sharing of expertise

5. Management
Planning/implementation, risk management, research and development

6. Resources
Finance, human, partnerships, ICT, nature

7. Scouting Profile
Image, visibility, most preferred movement, branding, recognition

8. Membership
Growth, recruitment and retention

9. Community
Community-based Scouting, community involvement, peace and environmental initiatives, cultural understanding
Introduction- 23rd APR Conference Resolution on Membership Growth Target

The last 23rd APR Scout Conference in Malaysia in 2009 adopted Conference Resolution No.12/09, under the sub-heading, 'Membership Growth', and quote:

"Bearing in mind that in line with the WOSM plan, 'Membership Growth' has become one of the priority areas for the Asia-Pacific Region, the Conference:

i. takes note of and endorses the membership growth targets for each NSO and in particular the target of a 4% increase of membership for the Asia-Pacific Region by 2012 that was agreed by the NSOs present at the 6th Asia-Pacific Scout Leaders’ Summit in Nepal on 1st – 4th March 2009;

ii. urges all NSOs and the Regional Scout Committee to strive towards meeting and to develop appropriate strategies in conjunction with the World Scout Committee for achieving those targets; and

iii. eagerly anticipates the deliberations and recommendations of the Membership Growth Sub-Committee that aim to help NSOs achieve realistic growth targets, support NSO membership development strategies, and assist NSOs in improving the membership retention rate. " Unquote.

Following that, the APR Office issued regional circular No. 6 on 16 February urging NSOs to implement the said Resolution, and that NSOs can achieve their growth targets in many ways by supporting their adults in Scouting, delivering attractive and relevant youth programme, proper membership registration system, recruiting more new members and improving the retention rate, etc. Therefore, NSOs must take necessary actions to follow up and implement the growth rate as agreed.
Therefore, the APR membership figure should reach the target of 27.7 million by 2012, as shown from the graph below.

![Graph showing membership growth from 2006 to 2012]

In reviewing the membership development in the region for 2009, we have divided the NSOs in the following four groups:

- **NSOs which have achieved its national target rate**
  - Australia, Cambodia, Nepal, Papua New Guinea, Thailand

- **NSOs which have achieved the regional growth rate of 4% or better**
  - Australia, Cambodia, Brunei, Fiji, India, Mongolia, Nepal, Papua New Guinea, Philippines, Singapore, Sri Lanka, Thailand, Macau, and French Polynesia

- **NSOs which have increased in membership but did not achieve own growth target**
  - Bangladesh, Bhutan, Fiji, India, Indonesia, Mongolia, New Zealand, Pakistan, Philippines, Singapore, Sri Lanka, Macau, French Polynesia.

- **NSOs which have declined in membership**
  - Scouts of China, Hong Kong, Japan, Korea, Malaysia, Maldives.
  - Lost total 53,011 members in these countries

---

**Where are we NOW – Census 2009**

The table below shows the NSO census 2009 received as of 15 June 2010.

<table>
<thead>
<tr>
<th>Country</th>
<th>Census 2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Australia</td>
<td>73,852</td>
</tr>
<tr>
<td>Bangladesh</td>
<td>1,015,116</td>
</tr>
<tr>
<td>Bhutan</td>
<td>18,170</td>
</tr>
<tr>
<td>Brunei</td>
<td>2,071</td>
</tr>
<tr>
<td>Cambodia</td>
<td>5,404</td>
</tr>
<tr>
<td>Scouts of China</td>
<td>44,739</td>
</tr>
<tr>
<td>Fiji</td>
<td>3,926</td>
</tr>
<tr>
<td>Hong Kong</td>
<td>95,877</td>
</tr>
<tr>
<td>India</td>
<td>2,886,460</td>
</tr>
<tr>
<td>Indonesia</td>
<td>17,163,763</td>
</tr>
<tr>
<td>Japan</td>
<td>156,420</td>
</tr>
<tr>
<td>Kiribati</td>
<td>*</td>
</tr>
<tr>
<td>Rep. of Korea</td>
<td>201,455</td>
</tr>
<tr>
<td>Malaysia</td>
<td>48,394</td>
</tr>
<tr>
<td>Maldives</td>
<td>5,538</td>
</tr>
<tr>
<td>Mongolia</td>
<td>8,822</td>
</tr>
<tr>
<td>Nepal</td>
<td>38,344</td>
</tr>
<tr>
<td>New Zealand</td>
<td>18,649</td>
</tr>
<tr>
<td>Pakistan</td>
<td>526,626</td>
</tr>
<tr>
<td>Papua New Guinea</td>
<td>6,264</td>
</tr>
<tr>
<td>Philippines</td>
<td>1,464,766</td>
</tr>
<tr>
<td>Singapore</td>
<td>10,222</td>
</tr>
<tr>
<td>Sri Lanka</td>
<td>36,267</td>
</tr>
<tr>
<td>Thailand</td>
<td>1,257,645</td>
</tr>
<tr>
<td>Macau</td>
<td>2,444</td>
</tr>
<tr>
<td>French Polynesia</td>
<td>1,506</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>25,032,557</strong></td>
</tr>
</tbody>
</table>

---

**-- Emma Barker**  
**Chairman**  
**APR Membership Growth Sub-Committee**
## Census 2009 Against Census 2008

<table>
<thead>
<tr>
<th>Country</th>
<th>2008 Census</th>
<th>2009 Census</th>
<th>Increase/decline in Members</th>
<th>Rate increase/decrease</th>
</tr>
</thead>
<tbody>
<tr>
<td>Australia</td>
<td>66,685</td>
<td>73,523</td>
<td>6,838</td>
<td>7.04%</td>
</tr>
<tr>
<td>Bangladesh</td>
<td>983,532</td>
<td>1,015,113</td>
<td>31,584</td>
<td>3.21%</td>
</tr>
<tr>
<td>Bhutan</td>
<td>17,569</td>
<td>16,170</td>
<td>-1,399</td>
<td>3.33%</td>
</tr>
<tr>
<td>Brunei</td>
<td>1,726</td>
<td>2,071</td>
<td>345</td>
<td>12.00%</td>
</tr>
<tr>
<td>Cambodia</td>
<td>4,311</td>
<td>5,404</td>
<td>652</td>
<td>14.38%</td>
</tr>
<tr>
<td>Scouts of China</td>
<td>48,943</td>
<td>44,739</td>
<td>-4,204</td>
<td>-8.59%</td>
</tr>
<tr>
<td>Fiji</td>
<td>3,709</td>
<td>3,228</td>
<td>-481</td>
<td>-5.85%</td>
</tr>
<tr>
<td>Hong Kong</td>
<td>96,648</td>
<td>95,577</td>
<td>-771</td>
<td>-0.83%</td>
</tr>
<tr>
<td>India</td>
<td>2,774,926</td>
<td>2,666,460</td>
<td>111,534</td>
<td>4.02%</td>
</tr>
<tr>
<td>Indonesia</td>
<td>17,103,697</td>
<td>17,103,793</td>
<td>96</td>
<td>0.00%</td>
</tr>
<tr>
<td>Japan</td>
<td>167,248</td>
<td>156,420</td>
<td>-10,828</td>
<td>-6.47%</td>
</tr>
<tr>
<td>Kiribati</td>
<td>1,333</td>
<td>*</td>
<td>*</td>
<td>*</td>
</tr>
<tr>
<td>Rep. of Korea</td>
<td>206,747</td>
<td>201,455</td>
<td>(5,292)</td>
<td>-2.55%</td>
</tr>
<tr>
<td>Malaysia</td>
<td>73,494</td>
<td>48,304</td>
<td>(25,190)</td>
<td>-34.15%</td>
</tr>
<tr>
<td>Maldives</td>
<td>12,354</td>
<td>5,538</td>
<td>(6,816)</td>
<td>-55.17%</td>
</tr>
<tr>
<td>Mongolia</td>
<td>8,264</td>
<td>8,622</td>
<td>558</td>
<td>6.75%</td>
</tr>
<tr>
<td>Nepal</td>
<td>10,747</td>
<td>18,341</td>
<td>7,594</td>
<td>69.18%</td>
</tr>
<tr>
<td>New Zealand</td>
<td>18,240</td>
<td>18,549</td>
<td>309</td>
<td>1.71%</td>
</tr>
<tr>
<td>Pakistan</td>
<td>326,018</td>
<td>320,023</td>
<td>-6,000</td>
<td>0.00%</td>
</tr>
<tr>
<td>Papua New Guinea</td>
<td>5,451</td>
<td>8,284</td>
<td>833</td>
<td>51.23%</td>
</tr>
<tr>
<td>Philippines</td>
<td>1,363,345</td>
<td>1,464,755</td>
<td>101,420</td>
<td>7.44%</td>
</tr>
<tr>
<td>Singapore</td>
<td>6,617</td>
<td>10,292</td>
<td>3,675</td>
<td>55.24%</td>
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<tr>
<td>Sri Lanka</td>
<td>30,511</td>
<td>36,297</td>
<td>5,786</td>
<td>18.95%</td>
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<tr>
<td>Thailand</td>
<td>1,174,051</td>
<td>1,257,645</td>
<td>83,594</td>
<td>7.12%</td>
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<tr>
<td>Macau</td>
<td>2,245</td>
<td>2,444</td>
<td>199</td>
<td>8.99%</td>
</tr>
<tr>
<td>French Polynesia</td>
<td>1,148</td>
<td>1,506</td>
<td>358</td>
<td>31.13%</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>24,724,179</strong></td>
<td><strong>25,032,557</strong></td>
<td><strong>308,378</strong></td>
<td><strong>1.25%</strong></td>
</tr>
</tbody>
</table>

* Not yet submitted
Census 2009 Against Target 2009

<table>
<thead>
<tr>
<th>Country</th>
<th>2009 Target</th>
<th>Target Growth Rate</th>
<th>2009 Census</th>
<th>Variation rate (against 2009 target)</th>
<th>Variation number (against 2009 target)</th>
<th>2010 Target</th>
<th>Numbers needed for 2010 target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Australia</td>
<td>70,059</td>
<td>2%</td>
<td>73,523</td>
<td>-4.94%</td>
<td>-3,464</td>
<td>74,093</td>
<td>74,993</td>
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<tr>
<td>Bangladesh</td>
<td>1,072,050</td>
<td>9%</td>
<td>1,015,116</td>
<td>-5.31%</td>
<td>-56,934</td>
<td>1,168,534</td>
<td>153,418</td>
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<tr>
<td>Braten</td>
<td>19,348</td>
<td>10%</td>
<td>16,170</td>
<td>-6.09%</td>
<td>-1,179</td>
<td>21,239</td>
<td>3,113</td>
</tr>
<tr>
<td>Brunei</td>
<td>2,728</td>
<td>35%</td>
<td>2,071</td>
<td>-24.03%</td>
<td>-655</td>
<td>3,728</td>
<td>1,855</td>
</tr>
<tr>
<td>Cambodia</td>
<td>4,742</td>
<td>10%</td>
<td>5,404</td>
<td>4%</td>
<td>662</td>
<td>5,944</td>
<td>540</td>
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<td>Scouts of China</td>
<td>48,692</td>
<td>0.1%</td>
<td>44,739</td>
<td>-8.88%</td>
<td>-4,253</td>
<td>47,492</td>
<td>2,753</td>
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<tr>
<td>Fiji</td>
<td>4,080</td>
<td>10%</td>
<td>3,926</td>
<td>-3.77%</td>
<td>-154</td>
<td>4,438</td>
<td>562</td>
</tr>
<tr>
<td>Hong Kong</td>
<td>102,200</td>
<td>2%</td>
<td>95,877</td>
<td>-4.11%</td>
<td>-3,323</td>
<td>101,500</td>
<td>5,623</td>
</tr>
<tr>
<td>India</td>
<td>2,940,000</td>
<td>10%</td>
<td>2,866,460</td>
<td>-1.82%</td>
<td>-63,540</td>
<td>2,934,460</td>
<td>247,540</td>
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<tr>
<td>Indonesia</td>
<td>17,103,697</td>
<td>constant</td>
<td>17,103,793</td>
<td>-96</td>
<td>17,103,793</td>
<td>17,103,793</td>
<td>0</td>
</tr>
<tr>
<td>Japan</td>
<td>172,265</td>
<td>3.4%</td>
<td>156,420</td>
<td>-9.20%</td>
<td>-15,845</td>
<td>177,709</td>
<td>21,289</td>
</tr>
<tr>
<td>Kiribati</td>
<td>1,333</td>
<td>constant</td>
<td>1,333</td>
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<td>1,333</td>
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<td>Rep. of Korea</td>
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<td>-2.95%</td>
<td>-6,119</td>
<td>208,404</td>
<td>8,949</td>
</tr>
<tr>
<td>Malaysia</td>
<td>76,434</td>
<td>4%</td>
<td>48,394</td>
<td>-53.30%</td>
<td>-28,040</td>
<td>79,491</td>
<td>31,097</td>
</tr>
<tr>
<td>Maldives</td>
<td>14,207</td>
<td>15%</td>
<td>5,538</td>
<td>-61.02%</td>
<td>-8,669</td>
<td>13,338</td>
<td>10,800</td>
</tr>
<tr>
<td>Mongolia</td>
<td>9,504</td>
<td>15%</td>
<td>8,822</td>
<td>-7.18%</td>
<td>-682</td>
<td>10,300</td>
<td>2,108</td>
</tr>
<tr>
<td>Nepal</td>
<td>21,722</td>
<td>10%</td>
<td>36,541</td>
<td>70.50%</td>
<td>16,019</td>
<td>42,173</td>
<td>3,834</td>
</tr>
<tr>
<td>New Zealand</td>
<td>19,787</td>
<td>3%</td>
<td>16,549</td>
<td>-0.73%</td>
<td>-138</td>
<td>19,931</td>
<td>702</td>
</tr>
<tr>
<td>Pakistan</td>
<td>609,590</td>
<td>11%</td>
<td>526,826</td>
<td>-13.61%</td>
<td>-82,064</td>
<td>678,864</td>
<td>150,020</td>
</tr>
<tr>
<td>Papua New Guinea</td>
<td>4,451</td>
<td>constant</td>
<td>6,294</td>
<td>15.28%</td>
<td>633</td>
<td>5,234</td>
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</tr>
<tr>
<td>Philippines</td>
<td>2,000,000</td>
<td>3%</td>
<td>1,464,765</td>
<td>-17.66%</td>
<td>-535,235</td>
<td>2,090,000</td>
<td>695,235</td>
</tr>
<tr>
<td>Singapore</td>
<td>10,355</td>
<td>3%</td>
<td>10,292</td>
<td>-6.10%</td>
<td>-33</td>
<td>10,686</td>
<td>374</td>
</tr>
<tr>
<td>Sri Lanka</td>
<td>50,283</td>
<td>30%</td>
<td>36,297</td>
<td>-27.82%</td>
<td>-13,991</td>
<td>65,374</td>
<td>23,077</td>
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<td>Thailand</td>
<td>1,205,668</td>
<td>3%</td>
<td>1,257,645</td>
<td>4.22%</td>
<td>50,077</td>
<td>1,295,742</td>
<td>37,729</td>
</tr>
<tr>
<td>Macau</td>
<td>3,031</td>
<td>35%</td>
<td>2,444</td>
<td>-19.37%</td>
<td>-587</td>
<td>4,092</td>
<td>1,648</td>
</tr>
<tr>
<td>French Polynesia</td>
<td>2,019</td>
<td>5%</td>
<td>1,506</td>
<td>-16.92%</td>
<td>-513</td>
<td>2,120</td>
<td>614</td>
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<tr>
<td><strong>TOTAL</strong></td>
<td><strong>26,775,122</strong></td>
<td><strong>4%</strong></td>
<td><strong>25,032,557</strong></td>
<td><strong>-747,507</strong></td>
<td><strong>26,442,040</strong></td>
<td><strong>1,461,673</strong></td>
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</tr>
</tbody>
</table>

With these figures, we need to have 6.71% growth rate for 2010 so that the region will be back on track for the 4% growth rate as targeted.

The NSOs which need more attention in monitoring the membership growth are as follows:
- Brunei, Malaysia, Maldives, Pakistan, Philippines, Sri Lanka, Macau, and F. Polynesia.

At the same time, note that any change in growth rate in large NSOs, like Indonesia, India, Philippines, Thailand, and Bangladesh would affect the regional membership figure/growth as a whole.
**Membership Registration Tool**

Finally, the 'Membership Registration Software Tool' is ready for NSOs. The registration software was made available in USB and distributed to NSOs present at the Malaysia Workshop in May while the remaining NSOs will receive the software tool in USB in this Summit. This tool was developed and introduced to few NSOs in the European Region. The software is quite basic, but might require some technical support if changes are needed.

Instruction for software installation, user manual link: <http://www.scout.org/en/around_the_world/asia_pacific/information_events/resource_centre/library_publication/management/membership_registration_software>

**Challenges for the NSOs**

- NSO needs to review/revive the **Youth Programme**, so that the young people stay/renew their membership year after year.
- NSO needs to implement the **AIS** (Adults-In-Scouting Strategy), emphasizing the review of adult training and development to support the needs of young people and to adopt learner-centred approach.
- NSO needs to improve its **profile of Scouting**, through an improved marketing strategy, image building and visibility in community.
- NSO needs to submit the actual **census** figure to WOSM (and copy to APR) in due time.
- NSO needs to have a proper **membership management system**, through the membership registration tool
- NSO needs to have effective and efficient **communications** networks, and an up-to-date organizational structure/chart
• NSO needs a **committee** to deal with Membership growth

The region is aware of NSO’s efforts in terms of membership growth strategies. It is noted that the present WOSM Fee Payment System will be maintained, irrespective of the membership figure.

**Recommendations**

The Workshop on Membership Growth in Malaysia from 20-23 May emphasized that the membership growth is connected to Quantitative and Qualitative aspects of Scouting.

The Workshop made the following recommendations:

1. That NSOs should respond to the call of the World Scout Bureau/APR to send in their Census Form 2010 as soon as possible in order to update their current membership status.

2. That NSOs be encouraged to further explore the models of Scouting for Growth in order to reach out to all segments of society.

3. That NSOs without electronic registration systems be encouraged to use the Membership Registration Tool developed in the European Region for all NSOs.

4. That persons responsible for Membership Growth at NSOs should communicate and share ideas with each other on membership growth and retention.

5. That NSOs be reminded of the adopted action steps in relation to the membership growth target as agreed at the 23rd APR Scout Conference in Malaysia in 2009:

- **Review National Strategic Plan Implementation in relation to the membership growth plan;**

- **Establish National Membership Growth Committee / Task Force; and**

- **Develop Membership Growth Strategies**

We understand that there are various factors which affected/contributed to the NSO’s membership growth. Therefore, we would like this summit to adopt the above-mentioned recommendations.

At the same time, the Membership Growth Sub-Committee, supporting the Regional Scout Committee, is implementing the APR Plan 2009-2012. One of the tasks, which is in the pipeline is to draft the criteria to give appropriate recognition to NSOs which excel in the Membership Growth at the next 24th Asia-Pacific Regional Scout Conference in 2012.

We have two more years to work on the membership growth. We hope to achieve the growth target set, with the efforts, commitments and cooperation of all NSOs.
Introduction

In November 2000, the Asia-Pacific Region has set for itself a vision, which was coined as Vision 2013. Scout Leaders adopted this Vision during their Summit in Melbourne 2000 and was further approved by the 20th APR Scout Conference in New Delhi.

The Vision Statement was in bulleted list form and two points of the Vision is related Community-Based Scouting.

1. Point 6 - reaches out a greater proportion of youth in member countries; and

2. Point 10 - contributes to community and national-building;

Every three years, thereafter, the strategic plan for the Asia-Pacific Region is being reviewed – in Indonesia for 2004-2007; in the Philippines for 2007-2009; and during the 6th APR Scout Leader’s Summit in Nepal, the Leaders of the Asia-Pacific Region identified that Community-Based Scouting is a regional challenge and therefore made it as one of the strategic priority called, “Community.”

The APR Plan 2009 – 2012, which gives emphasis to “community” as a regional challenge was adopted by the 23rd APR Scout Conference and in fact, passed Resolution No. 12/09 entitled, “Omnibus Resolution: Focus for the future.” May I read to you the full extracted text from that resolution related to “community.”
Community Based and School Based Scouting

Acknowledging that there are different merits to community based and school based Scouting, and accepting that the coordination, motivation and transfer of best practices between each style facilitated by each NSO will often deliver the best results for the youth in both community based and school based Scouting, the Conference recommends that:

i. NSOs should strive to achieve both community based Scouting and school based Scouting modes of Scouting delivery in their countries;

ii. NSOs should consider that both modes of Scouting delivery provide different experiences of Scouting;

iii. NSOs should recognize that appropriate adult resources are important for both modes of Scouting delivery and that the training will differ for both modes of delivering Scouting;

iv. NSOs should recognize and understand that each mode has its own unique strengths; and

v. NSOs should recognize the value in both modes to service local communities and young people but understand that community based Scouting offers a higher degree of Scouting ethos, culture or philosophy, while school based Scouting allow enormous access and opportunity for young people.

Furthermore, one of the Action Steps under the “Community” strategic priority is to organize an APR Seminar on Community-Based Scouting. This event was successfully held from 25-30 May 2010 in Davao City, Philippines. Attended by 36 participants from 11 national Scout organizations.

The four modes of how we deliver Scouting were presented during this workshop. They are –

- Scouting in educational system;
- Scouting delivered by schools;
- Scouting in open groups;
- Scouting sponsored by community groups.

These are perceived modes of Scouting. These four modes were initially conceptualized by the Educational Methods Team and was discussed by the World Scout Bureau Staff during their meeting at Kandersteg International Scout Centre in April 2010.

What is school-based Scouting?

School-based Scouting is a Scout Unit organized involving the School system. It is essentially supported by the school system, directly or indirectly. Scouting in the Asia-Pacific Region is largely school-based.

School-based Scouting is characterized primarily by a guaranteed support from the school or from the government, in terms of financial resources or facilities. There is continuous supply of Unit Leaders as teachers are obligated to become Unit Leaders.

However, too much dependence on the Education Ministry or in the school may cause large swings in the revenue of the NSO or vagaries on membership data. Furthermore, we need to look at our national Scout organization if the quality of Scouting is probably not effective, basing it on the total number of Scout Members.

School-based Scouting allow enormous access and opportunity for young people. Usually, School-Based Scouting have big numbers in membership but low numbers in advancement and tenure. Let us also
look at the total number of members and ask ourselves what is the ratio of our Scout members against the total available youth or potential members in our country. We think you will agree that ratio is very low and therefore, we need to focus on creating membership from other sources. And one of the alternatives is Community-Based Scouting.

**What is community-based Scouting?**

Community-based Scouting is initiated or organized by a group of people in the community. It is made of young people beyond the boundaries of the school where membership is open to any individual. Community-Based Scouting can happen anywhere in the environment – neighborhood, community centres, church halls, even under a tree.

**Organizing a community-based Scouting?**

It is important to promote community-based Scouting as an alternative to extend Scout membership because of the apparent advantages. The tenure of Scout members in a community-based Scouting is longer. Scout members stay longer and Scout Units survive the test of time.

Because community-based Scouting is purely voluntary, Scout leaders tend to be more dedicated and focused on their role as Unit Leaders. A closer relationship is enjoyed among young people while parents and community leader are involved.

The workshop tried to develop concrete examples of a community-based Scouting involving community group, civic organizations and other as partners in educating young people through Scouting.

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**Criteria in choosing institutions/organizations as partners**

There is a danger when Scouting signs a partnership with unscrupulous organizations or private corporations with ulterior motives. Here are few criteria identified by the participants of the workshop, namely:

- Same mission or match our the mission and core values of Scouting, such as our law and promise;
- Companies that are not involved in or produce products that are in conflict with Scout values (liquor, cigarette, prohibited drugs and substance);
- Companies promote the interest and welfare of the youth;
- Willing to sponsor with no string attached (no political or sectarian gain);
- Environmental friendly organizations
- Institutional catalyst for positive change

The participants also made a list of organizations and private institutions, which are possible partners of Scouting for the benefit of young people.

**Motivating community leaders to be Unit Leaders**

There are a lot of advantages in motivating community leaders as Unit Leaders. Scouting provides an opportunity for community leaders to develop new friendships.

Scouting also can develop the potentials of the community leaders to be useful citizens. Scouting can provide a sense of belongingness to a global community. These are only some of the things identified by the
The Workshop Recommendations

Finally the participants of the APR Workshop on Community Based Scouting which was held on 25-30 May 2010 in Davao City, Philippines made the following recommendation to support its the implementation:

1. The APR creates a website where NSO’s can download information about the success of the CBS program (like best practices) and to promote the program to the global community;

2. NSO’s agree to document the purpose, procedures and success of their CBS programs and upload the documents to the website;

3. NSO’s will provide appropriate resources for CBS long-term sustainability;

4. The APR initiates a fund raising campaign to support the CBS through the website;

5. NSO’s appoint a contact person to oversee their CBS programs and to network with other NSO’s;

6. That CBS be given high priority as an agenda item at the next APR conference.

Highlights of future actions for NSOs

Based on Conference Resolution 12/09 and the recommendations of the APR Workshop on Community-Based Scouting, here are some future actions for NSOs:

i. NSOs should recognize and understand that each mode, from the four mode of Scouting presented, has its own unique strengths and that NSOs should strive to achieve a balance of both community-based Scouting and school-based Scouting modes of Scouting delivery in their countries;

ii. Similar to the presentation made by membership growth, NSOs should recognize that appropriate adult resources are important and that a review training and development is made for both modes of Scouting delivery. It was also empathizes that while adopting a learner-centered approach, adult training will differ for both modes of delivering Scouting but is aimed at supporting the needs of young people;

This regional challenge does not mean we leave out School-Based Scouting totally and adopt Community-Based Scouting completely. Based on the Omnibus Resolution 12/09 of the 23rd APR Scout Conference, the conference has acknowledged that there are, indeed, different merits to community-based and school based Scouting.
Looking back...since 1993
The SUMMIT Story
Looking back... 1993 to 2009

Summit is a gathering of top Scout Leaders of member-countries in the Asia-Pacific Region with special participation of key officials in world Scouting. The Summit started in 1993 as a planning exercise to set the strategic direction of the region in terms of Scouting’s educational methods and all aspects of organizational development and growth.

1993, Mt Makiling, Philippines

1997, Gotemba, Japan

2000, Melbourne, Australia
The importance of the Summit has been acknowledged as a useful management tool in envisaging the future of Scouting.

Every Summit has been devoted to reflect, discuss, debate on issues in order to agree on a desired future of Scouting. It was a way of analyzing and assessing the changing needs of young people. At the same time, every Summit had its own distinct and unique agenda while it saw the integration and adaptation of the Movement’s global goals and policies.
Bringing Scouting to more young people

1993
Participants of the Staff Management Conference and Top Professional Summit Conference,
Mt Makiling, Laguna, Philippines
1993 Summit: Laguna, Philippines

Looking at the present and foreseeable future

On 6-10 March 1993, twenty top professional Scouters from 14 National Scout Organizations joined the executives of the World Scout Bureau/Asia-Pacific Region for the APR Staff Management Conference. This was the first joint meeting of NSOs and APR executives with the specific aim of sharing ideas and input for the APR Strategic Plan Towards 2002. Also joining the conference was the APR Strategic Plan Task Force which was created by the Regional Scout Committee in 1992. WOSM Secretary General Dr Jacques Moreillon shared his global perspective of Scouting at this gathering.

Overall plan envisaged growth in youth membership from 8 million to 13 million. It also promoted the expansion of Scouting in countries not served by the Scout Movement and to continue supporting Scouting in the South Pacific.

1. Youth Programme
2. Adults in Scouting
3. Management
4. Finance
5. Public Relations
6. Membership Growth
Aiming to grow in quality and quantity

1997
Participants at the foothills of Mt Fuji in Gotemba, Japan.
The Asia Pacific Region envisions achieving remarkable growth, both qualitatively and quantitatively. It is a vision based on the principle that every young person, regardless of race or creed, has the right to benefit from the Scout Movement.
The Summit reviewed the proposed action steps for 1998-2001. The plan aimed at providing guideline to NSOs to achieve growth targets which collectively constitutes an overall 17.5 million by year 2002.

The Summit reinforced these priority areas for 1998-2001:

1. Youth Programme
2. Adults in Scouting
3. Management
4. Finance
5. Public Relations and Communications
6. Membership Growth

At the Gotemba Summit, Regional Chairman Felix Li Tai Ho (1995-1998) captured the essence of strategic planning, with these words:

"Strategic planning is a powerful discipline for preparing organizations for uncertainties in a rapidly changing world where the only constant is change. This methodology allows us to explore more deeply our strengths and weaknesses, and to scan the horizon for opportunities and threats so that Scout Leaders will be sensitized and are better prepared with the appropriate strategies, tactical and operational plans which they can translate into interesting and challenging activities in order to meet the needs and aspirations of young people of the 21st century."

As an outcome of the Summit, participants came up with the Gotemba Declaration.

"We, the leaders of the Asia-Pacific Region of the World Organisation of the Scout Movement, declare that:

- We shall remain committed and devoted to the interests of Scouting;
- We shall wholeheartedly strengthen the spirit of solidarity among the NSOs in the Region and take all such necessary actions to foster understanding, mutual help and understanding among such NSOs;
- We shall listen to the opinions of young people in this Region and respond positively;
- We shall implement the vital and important Action Plans for 1998-2002 and beyond and share various resources and inputs including specialized knowledge and technological and scientific development."
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Summit 1997: Gotemba, Japan

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• We shall implement the vital and important Action Plans for 1998-2002 and beyond and share various resources and inputs including specialized knowledge and technological and scientific development.”

Sharing perspectives on mission, vision and future directions

2000 Melbourne
Regional Scout Committee meeting before the 3rd APR Scout Leaders Summit.
The Summit refocused on troop-based Scouting as a call of duty and more essentially as a direct approach to knowing and understanding how young people live and cope with the complexity of their environment.
Summit 2000: Melbourne, Australia

Shaping the future

 Scouts Australia hosted the 3rd APR Scout Leaders Summit on 3-7 November 2000.

 Sir William Deane, Governor General of the Commonwealth of Australia and Chief Scout, formally opened the Summit.

 Using a participatory approach, Chairman Herman Hui led the discussion and creation of “APR Vision 2013”. The vision articulates the scenario of situations and opportunities that the Scout Movement seek to attain by 2013. It provides a shape to the future in a way that guides, directs and inspires short and long term planning.

 APR Vision 2013

 The Asia-Pacific Region upholds the Mission of Scouting and envisions for 2013 a Scout Movement that:

 - is widely recognized as a value-based educational movement
 - is coeducational
 - includes youth members in decision-making
 - provides a safe environment for young people
 - has self-reliant, independent and well-managed national Scout organizations
 - reaches out to a greater proportion of youth in member countries
 - has good image and high visibility everywhere
 - maximizes the use of information communications technology
 - contributes to community and nation-building
 - has strong community-based Scouting
 - helps protect nature and environment
 - promotes peace in local and global communities

 By recognizing the needs of young people in a rapidly changing environment.
APR Vision 2013: Plan 2001-2004

The Plan included in-depth analysis of Scouting in the region based on SWOT analysis, study on the Image of Scouting in the region, a paper on today’s young people, and an analysis of membership trend and projection.

Strategic Priorities for 2001-2004 were:
1. Youth Programme
2. Adult Resources
3. Management
4. Financial Resources
5. Marketing
6. Public Relations
7. Information and Communications Technology
Aligning global and regional strategic priorities

2003 Jakarta
Participants of the 4th APR Scout Leaders’ Summit at the Cibubur Scout Camp in Jakarta, Indonesia.
The Summit has multi-fold purpose, primarily to renew solidarity, set focus as to where we want to go, and how to move forward in the light of the mission of Scouting.

-- Anthony Thng, Regional Chairman
2003 Summit: Jakarta, Indonesia

Highlight

Preparing for the Centenary of Scouting

Deciding and planning strategic priorities for the triennium 2004-2007 was the aim of the 4th APR Scout Leaders Summit held on 12-14 October 2003 at Gerakan Pramuka’s Cibubur Scout Camp at the outskirts of Jakarta.

The Jakarta Summit realigned the regional plan to the strategic direction of WOSM resulting in nine priority areas. Priority statements were drafted with objectives and action steps which were enhanced and adopted by the Regional Scout Conference in 2004.

Integral to this planning exercise was a presentation of worldwide programs for the centenary celebration of Scouting in 2007, as well as the forthcoming 50th anniversary of the Asia-Pacific Region.

The plan prescribes a timeframe for measuring progress and assessing impact of action steps. A support structure was shown to show the coherence of all regional sub-committees in coordinating their efforts to reach the regional vision for 2013.

Strategic Priority Areas for 2004-2007
1. Youth Involvement
2. Adolescents
3. Girls and Boys, Women and Men
4. Volunteers in Scouting
5. Management
6. Financial Resources
7. Marketing
8. Scouting Profile
9. Information Communications Technology
Celebrating 50 years of Scouting in the Asia-Pacific Region

2006 Laguna

A plenary session at the 5th APR Scout Leaders’ Summit held at the Grand Villa and Butterfly Centre, in Laguna, Philippines
This Summit is a celebration. It is our golden year as a region and for this, I had proposed to give tribute to those leaders who came much ahead of us and who created Scouting in the Asia Pacific Region as we now know it.

-- Eric Khoo, APR Scout Committee, Chairman, 2004-2007
2006 Summit: Laguna, Philippines

Highlight

Celebrating the Region’s Golden Year

Boy Scouts of the Philippines hosted the Scout Leaders Summit as a symbolic return to the birthplace of regional Scouting. The Summit observed the 50th anniversary of the World Organization of the Scout Movement/Asia-Pacific Region since it established its office in Manila in 1956.

The Summit staged serious deliberations on WOSM governance and Registration Fee System. Former WOSM Secretary General Eduardo Missoni participated in the Summit.

The Summit outlined the plan with a two-year timeframe incorporating a similar format with that of the global plan of the World Organization of the Scout Movement. Targets were identified specifically for NSOs, for the World Scout Bureau and for the Regional Scout Committee/Sub-Committees.

All nine strategic priorities of the last planning period were retained:

1. Youth Involvement
2. Adolescents
3. Girls and Boys, Women and Men
4. Volunteers in Scouting
5. Management
6. Financial Resources
7. Marketing
8. Scouting Profile
9. Information Communications Technology
Enhancing the growth of the Movement

2009 Kathmandu

Participants of the 6th APR Scout Leaders’ Summit at the grounds of Hotel de l’ Annapurna in Kathmandu, Nepal.
This is the largest Summit ever organized. This is the first time that Nepal Scouts is gathering a huge regional event, and making this Summit a most remarkable event for Nepal Scouts and the Asia Pacific Region.

-- Jejomar Binay, Chairman, APR Scout Committee, 2007-2012
2009 Summit: Kathmandu, Nepal

Highlight

Scouting: a vehicle for national development

Key leaders of 21 National Scout Organizations gathered in Kathmandu, Nepal on the first four days of March for the 6th Asia Pacific Scout Leaders Summit. This has been the largest Summit since 1993, with the attendance of 113 Scouting leaders at world, region and national level.

Nepal Prime Minister Puspa Kamal Dahal Prachanda, the Chief Patron of Nepal Scouts, inaugurated the meeting and conveyed his country’s greetings to all members of the Scout Movement.

The meeting covered relevant issues affecting NSOs, which paved the way for identifying the region’s strong and weak points, and the focus areas to be carried forward to the next planning period.

The Government of Nepal has been serious to realize the importance and significance of youth power in the context of national building and social cultural transformation. In pursuit of developing an enabling environment for youth development, the government has institutionalized a separate Ministry for Youth Development. The Ministry has already expedited the process of policy development for strategic intervention in youth mobilisation. One of the core components of such policy transformation is, no doubt, the qualitative and better institutionalization of Scouts as vehicles of National Development

-- Right Honorable Prime Minister Puspa Kamal Dahal
"Pachandra"
APR Vision 2013: Plan 2009-2012

Before embarking on the last 3-year planning phase of Vision 2013, the Summit in Nepal reviewed thoroughly how the plan was carried through since it took off in 2001. It is from this careful scrutiny that the Summit decided the strengths that need reinforcement for the planning phase 2009-2012.

The following strategic priorities were identified:
1. Young People
2. Adults
3. NSO
4. Management
5. Finance
6. Scouting Profile
7. Membership
8. Community
Where do we go from here?
7th Summit in Glimpse
Regional Scout Committee and Sub-Committee Meetings
International Gatherings

Chief Commissioners Meeting

International Commissioners Meeting

Chief Scout Executives Meeting
Summit at a glance
Fundraising Dinner
Future Events

Brasil 2011

Future Events

Programme for WSC Brazil
- leaders of innovation

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<td>Scouts Own</td>
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<td>MONDAY</td>
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<td>WEDNESDAY</td>
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<td>FRIDAY</td>
<td>Conference</td>
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WSJ 2011
Meetings - Nature - Solidarity

Operation one World

- The racing of funds goes well
- The first allocation of resources is done to the regional offices
- We continue to race money
- We need your help!

Planning status

- The planning is on track!
- 700 planning team members
- We work closely and successfully with the WSB and its regional offices
- Strong support from the Swedish society

Head of contingent meeting

- HoC meeting number two was held this June
- Next HoC April next year
- Important events for us!

Planning status 2

- February 2010: Arena Events workshop including representatives of 5 regions, WSB, previous and next WSJ
- March 2010: GDV workshop including international participants
- Camp-in-Camp recently met over 50 local troops to plan campsites

Participation

- Preliminary registration figures very positive
- Marketing continuing, including social media
- We ask you to do your best to bring big and strong contingents to Sweden!
APR Vision 2020
It is recommended to the 7th APR Scout Leaders’ Summit that we adopt the APR Vision 2020:

By 2020, Scouting in the Asia Pacific Region is recognised as the preferred and leading educational youth movement offering relevant program in all segments of society.

Elements and Focus Areas
Endorse the elements for the period 2012-2020 and requests the APR Scout Committee in consultation with the Sub-Committees to develop the focus and priority areas for 2012-2015.

Regional Challenges—Community Based Scouting
Recognising the outcomes of the Regional workshop on Community Based Scouting in Philippines, May 2010, the Summit adopts the workshop recommendation as follows:

1. The APR creates a website where NSOs can download information about the success of the CBS program (like the best practices) and to promote the program to the global community.
2. NSOs agree to document the purpose, procedures and success of their CBS programs and upload the documents to the website.
3. NSOs will provide appropriate resources for CBSs long term sustainability.
4. NSOs appoint a contact person to oversee their CBS program and to network with other NSOs.
5. That CBS be given high priority as an agenda item at the next APR conference.

Regional Challenges Membership Growth 2012
Recognising the outcomes of the Regional Workshop on Membership Growth in Malaysia, the Summit adopts the Workshop recommendations:

1. That NSOs send their annual census by 31 March to the WSB Central and APR offices
2. That NSOs be encouraged to further explore the modes of Scouting for Growth in order to reach out to all segments of society.
3. That NSOs without electronic registration systems be encouraged to use the Membership Registration Tool developed in the European Region for all NSOs.
4. That persons responsible for Membership Growth at NSOs should communicate and share ideas with each other on membership growth and retention.
5. That NSOs be reminded of the adopted action steps in relation to the membership growth target as agreed at the 23rd APR Scout Conference in Malaysia in 2009.

Governance
That prior to the 39th World Scout Conference to be held in January 2011 in Brazil, all National Councils of each NSO from the Asia Pacific Region study in detail the recommendations from Circular No 15/2010 - World Scout Committee consideration of Governance Review Task Force to enable a clear understanding of each recommendation and their impact when debated by the World Scout Conference.

Future Summits
1. That the importance of, and the benefits coming from the Regional Scout Leader’s Summit are readily acknowledged. In order to achieve the best results attendance should only be of the key Leaders of NSOs.
2. To ensure a positive outcome that future
Regional Scout Leader’s Summits need to be held mid-term between Regional Conferences.

**Sub Committee Membership**
1. The Sub Committees of the Asia Pacific Region Committee is an important platform for the formulation of policies and practices that will help in improving the quality of scouting in the NSOs.

2. In order to further strengthen the work and effectiveness of these Sub Committees, it is recommended that NSOs nominate representatives who are directly involved in or responsible for the corresponding functions in the NSOs. Such membership will improve:

**Quality of the deliberations**;
1. The communication of the decisions and recommendations; and
2. The implementation of the decisions and recommendations in the NSOs.

**Communications**
To establish a Virtual Network or platform (Web Portal) for NSOs in APR to interact and communicate between NSOs, enabling sharing of knowledge and expertise.

**Acknowledgement**
The participants of the 7th APR Scout Leaders’ Summit held in Bangalore, India 24 -27 June 2010 would like to place on record their sincere appreciation and thanks to:

Chief Guest, H.E. Dr Hans Raj Bhardwaj, Governor of Karnataka State for the Ceremonial Opening;

Chief Guest, Dr V.S. Acharya, Hon. Minister for Home Affairs, Karnataka State for the Closing Ceremony;

Guest speaker, Dr Professor B.K.

Chandershekar; and

The Bharat Scouts and Guides from National and Karnataka State.
for their hospitality and for hosting this Summit and meetings of Sub-Committees and the APR Scout Committee.

Also our sincere thanks to Mr Rahman Khan, Deputy Chairman of Rajya Sabha (Upper House of Indian Parliament) the Chief Guest at the Fundraising Dinner.

**Recommendation Committee**
**Chairman**
Chay Hong Leng, Singapore

**Members**
Emma Barker, Australia
Norbu Dendup, Bhutan
Eugene Gui Kim, Korea
Wendel Avisado, Philippines

**Adviser**
Kirsty Brown, Australia

**Coordinator**
Thian Hiong-Boon
My dear Sisters and Brothers
Ladies and Gentlemen,

Good Evening

It is my pleasure to conclude the last four days of the Summit. Thank you for your active participation. We have now a long-term vision which I believe is a sufficient tool to inspire us to move forward. Let us make our “Vision” and “Mission” through the reality visible actions and measurable outcomes.

On behalf of the APR Scout Committee, I would like to take this occasion to express my sincere thanks to

The Host Organizing Committee, City of Bangalore, the State of Karnataka,

And also The Bharat Scouts & Guides for making our visit very pleasant and a warm hospitality.

I thank the representatives of the World Scout Committee for helping enlighten interesting issues about World Scouting.

I would like to thank all the participants and everyone who make this summit possible and a successful meeting.

Ladies and Gentlemen,

May I call the meeting adjourned.

--- Prakorb Mukura
First Vice-Chairman, Regional Scout Committee
Honourable Minister for Home Affairs Dr. Acharya, my colleagues World Organization of the Scout Movement (WOSM) Vice-Chairman Simon Hang Bock Rhee, WOSM Secretary General Luc Pannisod, Regional Scout Committee Vice-Chairmen Prakorb Mukura and Dr Mohammed Mukhyuddin bin Sarwani, Regional Director Abdullah Rasheed, The Bharat Scouts & Guides National Commissioner L.M. Jain, Bharat Scouts and Guides Vice-President Karnataka State P.G. R. Sindhia and my good friends. It is a pleasure to see all of you in the closing ceremony of the “7th APR Scout Leaders’ Summit” and also feel sad to bid goodbye. Several months back when we started planning to host this Summit in Bangalore, we discussed at various levels and approached both the government and corporate agencies. Our team in Bangalore came out openly to make the Summit successful. Today, when I look back, I am delighted to say that we received the desired assistance and support as per our expectations. It is a proud movement for The Bharat Scouts & Guides, Karnataka as host and as part of the Asia-Pacific Region for it gives me credit to part of this great city of Bangalore.

When I came across various delegates from different National Scout Organizations in the Asia-Pacific, WOSM and others, every one expressed satisfaction and were happily relaxed with broader smiles. On the other side, our various Sub committees were smiling for being part of the service team. Both smiles give different strokes, one for being satisfied and other one giving satisfaction to people.

I extend my grateful thanks to all those who came to Bangalore to attend the Summit as delegates, observers, accompanying persons, awardees, representatives of WOSM, members of the Regional Scout Committee and the regional staff.

We are happy to have the support of the Government of Karnataka in our activities and annual grants. This is also evident in our Honb’le Minister announcing in his speech a Government grant of Indian Rupees 5 Million for the School children Scout uniforms.

My heart felt thanks to all those who directly or indirectly supported us in making this Summit a very successful one especially the Government of Karnataka, National Hq’s, all the sponsorers, advertisers, the press and ofcourse my team members.

We are also grateful to Honourable Governor of Karnataka for his support to the Scouting movement and also Prof Chandershekar.

I am also thankful to the Regional Scout Committee for bestowing confidence in the Bharat Scouts & Guides and entrusting the responsibility to us in conducting the Summit.

I would be failing in my duty if I do not thank the National Commissioner who reposed confidence in me.

I also thank the Director for follow up with various ministries for getting visas and confirming the participation of delegates.

-- M.A. Khalid
Executive Chairman Host Committee
Asia-Pacific Regional Chairman’s Award for Gallantry Action
1. Mohammed Jaisham Ibrahim, Maldives

Asia-Pacific Regional Certificate of Good Service Award
1. Richard Joseph Miller, Australia
2. Lachhmi Singh Verma, India

Asia-Pacific Regional Certificate of Commendation
1. Scout Leader Shaheed Muhammad Farooq Kabeer, Pakistan
2. Rover Scout Shaheed Anwar Ali Soomro, Pakistan
3. Rover Scout Shaheed Irfan Sammun, Pakistan
4. Boy Scout Shaheed Syed Muzammil Shah, Pakistan
5. Boy Scout Shaheed Zohaib Ali, Pakistan
6. Boy Scout Shaheed Shahid Hussain, Pakistan

Asia-Pacific Regional Scout Photo Contest 2010
Gold Prize
1. Frederick Bonifacio, Philippines

Silver Prize
1. Chau Fung Chan, Hong Kong
2. Toru Watamaki, Japan

Bronze Prize
1. Ki Cheol HA, Korea
2. Amoolya K., India
3. Jaimie Rodd, Australia

Asia-Pacific Regional Long Service Recognition
Silver Scout Salute
1. Luz Taray
2. S Prassanna Shrivastava
Summit Evaluations

There were 93 respondents (78%) out of 120 registered participants (excluding the WSB/APR Staff and accompanying persons) who had returned their evaluation forms at the end of the Summit. There were about a dozen registered participants left for home before the Summit ended. However, the evaluation result provides a fair and significant assessment of the Summit which was held in Bangalore, India from 24 – 27 June 2010, with 22 NSOs participated from APR.

A. Summit Objectives
53.8% respondents indicate that the Summit has achieved its objectives, while 45.8% respondents indicate ‘Partially Achieved’ and only 0.3% respondents indicate ‘Not achieved’.

B. Session/Presentations
The result indicates that the Session/Presentations were ‘Good’ (52.8%), 33.2% rated it as ‘Excellent’ while 13.1% rated it as ‘Average’ and 0.9% as ‘Needs Improvement’. Almost all activities were rated ‘Good’. Only 0.2% respondents indicate that the Sessions/Presentations ‘Needs Improvement’.

C. Special Events
All the four events were rated as ‘Good’ with average of 52.3%. The second highest rating was 27.2% for ‘Excellent’, third was ‘Fair with 16.8% and ‘Needs Improvement’ 3.7%.

D. Summit Content
70.1% respondents indicated that the ‘Summit Content’ as ‘Adequate’ and followed by ‘Very Substantial’ 19.6%. However, 4.3% respondents indicate ‘Needs Improvement’ in this section.

E. Summit Duration
None of the respondent indicates the duration was neither ‘Short’. 76.1% respondents indicated ‘Adequate’ while 23.9% indicated that the Summit Duration was ‘Long’. As for the pace of the Summit, 87.1% rated it as ‘Normal’, 8.2% rated as ‘Fast’, 4.7% rated as ‘Slow’, however none rated ‘Too Fast’.

F. Logistic/Facilities
48.7% respondents rated ‘Good’ for this area, followed by 24.2% ‘Satisfactory’, then 24.1% ‘Excellent’ and 3.0% ‘Needs Improvement’. For Summit Documents, 76.4% indicated ‘Useful, 23.6% ‘Very Useful’ and none for ‘Needs Improvement’. At the same time, 61.1% respondents rated ‘Excellent’ for the hospitality of the host NSO-BSG, 38.9% rated ‘Satisfactory’ and none rated ‘Need Improvement’. 
### A. Summit Objectives

**Legend:** A - Achieved, PA - Partially Achieved, NA - Not Achieved

<table>
<thead>
<tr>
<th>SL</th>
<th>Summit Objectives</th>
<th>A</th>
<th>PA</th>
<th>NA</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Analyze the developments in the region since the 6th APR Scout Leaders Summit in 2009 and identify challenges</td>
<td>51.9% 36</td>
<td>47.1% 49</td>
<td>1.0% 2</td>
</tr>
<tr>
<td>2</td>
<td>Provide direction for APR Vision beyond 2013 and identify focus areas for the period 2012-2015</td>
<td>62.7% 46</td>
<td>37.3% 41</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Provide input for the 39th World Scout Conference 2011</td>
<td>46.9% 30</td>
<td>53.1% 51</td>
<td></td>
</tr>
</tbody>
</table>

To bring together the key scout Leaders of all member Scout organizations in the Asia-Pacific Region to:

### B. Session/Presentations

**Legend:** E - Excellent, G - Good, A - Average, NI - Needs Improvement

<table>
<thead>
<tr>
<th>SL</th>
<th>Session/Presentations</th>
<th>E</th>
<th>G</th>
<th>A</th>
<th>NI</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Opening Session</td>
<td>28.5% 20</td>
<td>63% 59</td>
<td>7.8% 11</td>
<td>0.7% 2</td>
</tr>
<tr>
<td>2</td>
<td>Envisioning (Input)</td>
<td>21.2% 10</td>
<td>4.8% 3</td>
<td>65.6% 62</td>
<td>8.5% 16</td>
</tr>
<tr>
<td>3</td>
<td>Cause of Scouting</td>
<td>26.8% 19</td>
<td>63.4% 60</td>
<td>9.9% 14</td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>GROUP WORK I: Envisioning</td>
<td>36.8% 25</td>
<td>52.9% 48</td>
<td>10.3% 14</td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>Regional Challenges:</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>6</td>
<td>2012 Membership Growth</td>
<td>32.4% 22</td>
<td>60.7% 55</td>
<td>6.6% 9</td>
<td>0.4% 1</td>
</tr>
<tr>
<td>7</td>
<td>Community Based Scouting</td>
<td>28.9% 18</td>
<td>61.4% 51</td>
<td>8.8% 11</td>
<td>0.8% 2</td>
</tr>
<tr>
<td>8</td>
<td>GROUP WORK II: Elements of Vision</td>
<td>36.5% 25</td>
<td>52.6% 48</td>
<td>10.9% 15</td>
<td></td>
</tr>
<tr>
<td>9</td>
<td>GROUP WORK III: Focus Area 2012-2015</td>
<td>37% 25</td>
<td>46.7% 42</td>
<td>16.3% 22</td>
<td></td>
</tr>
<tr>
<td>10</td>
<td>Governance Issues</td>
<td>27.8% 17</td>
<td>55.1% 45</td>
<td>17.1% 21</td>
<td></td>
</tr>
<tr>
<td>11</td>
<td>Meetings of: * (ONLY when applicable)</td>
<td>13.8% 1</td>
<td>62.1% 6</td>
<td>20.7% 3</td>
<td>3.4% 1</td>
</tr>
<tr>
<td></td>
<td>* Chief Commissioners</td>
<td>64% 8</td>
<td>36% 6</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>* International Commissioner</td>
<td>45.5% 5</td>
<td>54.5% 8</td>
<td></td>
<td></td>
</tr>
<tr>
<td>12</td>
<td>39th World Scout Conference related matters</td>
<td>21.6% 12</td>
<td>62.2% 46</td>
<td>16.2% 18</td>
<td></td>
</tr>
<tr>
<td>13</td>
<td>Summit Recommendations</td>
<td>39.5% 25</td>
<td>55.7% 47</td>
<td>4.7% 6</td>
<td></td>
</tr>
<tr>
<td>14</td>
<td>Future Events: World &amp; Regional Events</td>
<td>36% 19</td>
<td>58.3% 41</td>
<td>5.7% 6</td>
<td></td>
</tr>
<tr>
<td>15</td>
<td>Closing Ceremony</td>
<td>35.3% 15</td>
<td>54.7% 31</td>
<td>9.4% 8</td>
<td>0.6% 1</td>
</tr>
</tbody>
</table>
C. **Legend:** E - Excellent  G - Good  A - Average  NI - Needs Improvement

<table>
<thead>
<tr>
<th>SL</th>
<th></th>
<th>Special Events</th>
<th></th>
<th>E</th>
<th>G</th>
<th>A</th>
<th>NI</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td></td>
<td>Welcome Dinner</td>
<td></td>
<td>25.3%</td>
<td>56.9%</td>
<td>15.8%</td>
<td>2%</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>16</td>
<td>16</td>
<td>48</td>
<td>20</td>
<td>5</td>
</tr>
<tr>
<td>2</td>
<td></td>
<td>Ceremonial Opening</td>
<td></td>
<td>41.9%</td>
<td>47.7%</td>
<td>8.7%</td>
<td>1.8%</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>29</td>
<td>29</td>
<td>44</td>
<td>12</td>
<td>5</td>
</tr>
<tr>
<td>3</td>
<td></td>
<td>Inaugural Dinner</td>
<td></td>
<td>29.9%</td>
<td>55.6%</td>
<td>13.1%</td>
<td>1.9%</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>19</td>
<td>19</td>
<td>48</td>
<td>17</td>
<td>5</td>
</tr>
<tr>
<td>4</td>
<td></td>
<td>Educational Tour</td>
<td></td>
<td>12.2%</td>
<td>49%</td>
<td>29.6%</td>
<td>9.2%</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>6</td>
<td>6</td>
<td>32</td>
<td>29</td>
<td>18</td>
</tr>
</tbody>
</table>

D. Summit Content

1. What is your opinion about the content of this Summit?

<table>
<thead>
<tr>
<th>Very Substantial</th>
<th>Adequate</th>
<th>Inadequate</th>
</tr>
</thead>
<tbody>
<tr>
<td>19.6%</td>
<td>76.1%</td>
<td>4.3%</td>
</tr>
<tr>
<td>18</td>
<td>70</td>
<td>4</td>
</tr>
</tbody>
</table>

Suggestions on the content/topics for the future Summit, if any

- Should include more NSOs cooperation or significant program of NSOs or exchange of information
- We did not review the performance of 2009 – 2012 plan before embarking on a new plan. Even though only half way though there was no assessment of probable outcome for 2012.
- Needs more action and detail plan of adoption
- More analysis and deeper discussions
- More report about the developments of Scouting in each NSO
- Include Youth Programme and Adult Resources topics
- Discussion groups need to have clearer direction on tasks they have to undertake

E. Summit Duration

1. What is your opinion about the duration of this Summit?

<table>
<thead>
<tr>
<th></th>
<th>Long</th>
<th>Adequate</th>
<th>Short</th>
</tr>
</thead>
<tbody>
<tr>
<td>23.9%</td>
<td>22</td>
<td>76.1%</td>
<td>70</td>
</tr>
</tbody>
</table>

If your answer is long or short, please specify what would be the most appropriate period/length of summit?

- Summit becomes too long because of the Sub-Committee Meeting
- 2 days maximum
- 3 days maximum would be appropriate
- 4-5 days including arrival and departure
- There should be more time for the topics for discussion. Reducing the number of participants will allow better use of available time

2. How was the pace of the Summit?

<table>
<thead>
<tr>
<th>Too Fast</th>
<th>Fast</th>
<th>Normal</th>
<th>Slow</th>
</tr>
</thead>
<tbody>
<tr>
<td>8.2%</td>
<td>87.1%</td>
<td>4.7%</td>
<td>4</td>
</tr>
</tbody>
</table>
F. Logistics/Facilities

1. Reception on arrival and transport to accommodation venue

<table>
<thead>
<tr>
<th>Excellent</th>
<th>Good</th>
<th>Satisfactory</th>
<th>Needs Improvement</th>
</tr>
</thead>
<tbody>
<tr>
<td>35.0%</td>
<td>50.4%</td>
<td>13.1%</td>
<td>1.5%</td>
</tr>
<tr>
<td>24</td>
<td>46</td>
<td>18</td>
<td>4</td>
</tr>
</tbody>
</table>

2. How was the venue of the Summit?

<table>
<thead>
<tr>
<th>Excellent</th>
<th>Conducive</th>
<th>Satisfactory</th>
<th>Needs Improvement</th>
</tr>
</thead>
<tbody>
<tr>
<td>31.6%</td>
<td>36.8%</td>
<td>30%</td>
<td>1.6%</td>
</tr>
<tr>
<td>20</td>
<td>31</td>
<td>38</td>
<td>4</td>
</tr>
</tbody>
</table>

3. How was the food/meals?

<table>
<thead>
<tr>
<th>Excellent</th>
<th>Good</th>
<th>Satisfactory</th>
<th>Needs Improvement</th>
</tr>
</thead>
<tbody>
<tr>
<td>16.4%</td>
<td>44.6%</td>
<td>29.7%</td>
<td>9.2%</td>
</tr>
<tr>
<td>8</td>
<td>29</td>
<td>29</td>
<td>18</td>
</tr>
</tbody>
</table>

4. How was the refreshment during break time?

<table>
<thead>
<tr>
<th>Excellent</th>
<th>Good</th>
<th>Satisfactory</th>
<th>Needs Improvement</th>
</tr>
</thead>
<tbody>
<tr>
<td>10.3%</td>
<td>41.5%</td>
<td>41%</td>
<td>7.2%</td>
</tr>
<tr>
<td>5</td>
<td>27</td>
<td>40</td>
<td>14</td>
</tr>
</tbody>
</table>

5. How was your accommodation?

<table>
<thead>
<tr>
<th>Excellent</th>
<th>Good</th>
<th>Satisfactory</th>
<th>Needs Improvement</th>
</tr>
</thead>
<tbody>
<tr>
<td>36.5%</td>
<td>49%</td>
<td>13.7%</td>
<td>0.6%</td>
</tr>
<tr>
<td>24</td>
<td>43</td>
<td>18</td>
<td>2</td>
</tr>
</tbody>
</table>

6. How was the Physical Arrangement of the Plenary Hall?

<table>
<thead>
<tr>
<th>Excellent</th>
<th>Good</th>
<th>Satisfactory</th>
<th>Uncomfortable</th>
</tr>
</thead>
<tbody>
<tr>
<td>21.8%</td>
<td>51.7%</td>
<td>26.1%</td>
<td>0.4%</td>
</tr>
<tr>
<td>13</td>
<td>41</td>
<td>31</td>
<td>1</td>
</tr>
</tbody>
</table>

7. How was the Audio-Visual system & IT support in the Plenary Hall?

<table>
<thead>
<tr>
<th>Excellent</th>
<th>Good</th>
<th>Satisfactory</th>
<th>Needs Improvement</th>
</tr>
</thead>
<tbody>
<tr>
<td>16.4%</td>
<td>53.2%</td>
<td>26.4%</td>
<td>4.1%</td>
</tr>
<tr>
<td>9</td>
<td>39</td>
<td>29</td>
<td>9</td>
</tr>
</tbody>
</table>

8. How was the Secretariat/Staff Support Services?

<table>
<thead>
<tr>
<th>Excellent</th>
<th>Good</th>
<th>Satisfactory</th>
<th>Needs Improvement</th>
</tr>
</thead>
<tbody>
<tr>
<td>31.4%</td>
<td>55.3%</td>
<td>11.8%</td>
<td>1.6%</td>
</tr>
<tr>
<td>20</td>
<td>47</td>
<td>15</td>
<td>4</td>
</tr>
</tbody>
</table>

9. How was the socials and evening program?

<table>
<thead>
<tr>
<th>Excellent</th>
<th>Good</th>
<th>Satisfactory</th>
<th>Needs Improvement</th>
</tr>
</thead>
<tbody>
<tr>
<td>17.4%</td>
<td>56.1%</td>
<td>26.1%</td>
<td>0.4%</td>
</tr>
<tr>
<td>10</td>
<td>43</td>
<td>30</td>
<td>1</td>
</tr>
</tbody>
</table>

10. How was the Summit Documents?

<table>
<thead>
<tr>
<th>Very Useful</th>
<th>Useful</th>
<th>Needs Improvement</th>
</tr>
</thead>
<tbody>
<tr>
<td>23.6%</td>
<td>76.4%</td>
<td>0.4%</td>
</tr>
<tr>
<td>14</td>
<td>68</td>
<td></td>
</tr>
</tbody>
</table>

11. How was the hospitality of the host NSO, the Bharat Scouts & Guides?

<table>
<thead>
<tr>
<th>Excellent</th>
<th>Satisfactory</th>
<th>Needs Improvement</th>
</tr>
</thead>
<tbody>
<tr>
<td>61.1%</td>
<td>38.9%</td>
<td>0.4%</td>
</tr>
<tr>
<td>44</td>
<td>42</td>
<td></td>
</tr>
</tbody>
</table>
Thing(s) liked most in this Summit

- Cultural Performances – 9 respondents
- Hospitality of the host country – 6 respondents
- Team Work/ Cooperation of participants – 6 respondents
- Social gatherings – 5 respondents
- Accommodation and Meeting rooms were convenient
- Participants generally friendly and willing to participate
- Opportunity to learn more about Scouting in other countries
- Opportunity to hear discussions on contemporary Scouting issues
- Congratulations to the APR Support Staff they are very personal and did a great job
- Opportunity of meet other Scout friends
- Foundation Dinner
- ATAS Gathering
- Active participation of NSOs

Thing(s)/area(s) that can be improved for the next Summit (if any)

- Arrangement and timing during meals – 15 respondents
  o Breakfast often late
  o Breakfast venue often changes
  o No tables during meals or tea break
- Educational Tour was not well planned – 12 respondents
  o Transport was not good
  o Should go to cultural or historical places
  o Arrangement is not well planned
- Food variety – 10 respondents
  o Same food from first day until the last day
- Needs more time for group discussion – 5 respondents
- Summit has become a mini conference
- Re-think its purpose
- Audio Visual System
- Venue Arrangements
- Internet Facilities
- Information desk should be there
- Key note speaker did not lead us into action
- Room Reservation
- Confusion on timing
- Lack of proper information dissemination and instructions are not so clear
- Capacity building element should be given more emphasis
Host Organization

PATRON
Mr. L. M. Jain National Commissioner

VICE PATRON
Mr. Mahendra Bhai Patel International Commissioner (S)
Mr. Atul Kumar Garg Chief Commissioner (S)
Mr. K. B. Shanmukhappa State Chief Commissioner Karnataka

CHAIRMAN
Mr. P. G. R. Sindhia Vice President Karnataka State

EXECUTIVE CHAIRMAN
Mr. M. A. Khalid State Secretary Karnataka & Consultant APR Scout Committee

EVENT TREASURER
Mr. T. Prabhakar State Treasurer Karnataka

COORDINATOR
Mr. T. S. Lucas State Commissioner (S) Karnataka

SUB COMMITTEES

ATAS Gathering
Chairman – Mr. T. S. Lucas SC(S)
Convener – Mr. Mr. Chinnasawamy Reddy ASC(S)

Members
Mr. Aroop Sarkar AD/ NHQ/ New Delhi
Mr. Narayan Setty SOC(S)
Ms. Janaki Venugopal SOC(G)
Mr. Madhav Singh STC(S)
Mr. N. Chandrasekhar ASC (S)
Mr. I. A. Kairanna ASC(S)
Ms. S. K. Prabha HQ. Commr (G)
Mr. M. M. Londe DCC Dharwad
Mr. P. Vishwanath DCC Mysore
Mr. K. V. Shankarappa DCC Kolar
Mr. R. Venkanna DCC Bellary
Mr. K. Thimmaiha DCC Raichur
Mr. Murugharajendra. J. Chigatere
Mr. Madhu Sudan Bangalore South AS
Ms. Susheela Chengappa
Ms. B. D. Shantha
Mr. R. D. Murthy 15th Kanteerava SG Bangalore

Summit Registration
Chairman – Ms. Asha Prasannakumar DCC Tumkur
Convener – Ms. Munira Mistry

Members
Ms. Shailaja Suryavanshi
Ms. Radha Venkatesh
Ms. Kumari Honamma

Hospitality
Chairperson – Ms. Saroja V Naidu VP SHQ
Convener – Ms. B. V. Ramalatha JSS (G)
Members
Ms. K. K. Leela STC (G)
Mr. Md. Wasil HQ Commr (S)
Mr. M. Srinivas GL(S) 15th Kanteerava Scout Group
Ms. Gayathri Singh
Mr. D. Venkatesh
Ms. N. K. Chaya Tumkur
Ms. Sumanlatha AD / S. Region
Mr. Shivanajappa DS Ramnagara
Ms. Nirmala Kalashetty ASOC(G)
Mr. K. G. Murugendrappa Ex manager

Transportation
Chairman – Mr. M. K. Khan DCC Bangalore South
Convener – Mr. P. Palani DC (S) Bangalore South

Members
Mr. K. Thimappa HQ. Commr (S)
Mr. Satish DS Bangalore South
Mr. J. Chakravarthy Former DS Bangalore South
Mr. B. S. Ananth State Council Member Bangalore South
Mr. B. R. Ramesh member State Executive
Mr. C. Vinay Yelhansaka

Venue
Chairman – Mr. A. Devaprakash, DCC / Bangalore North & Joint Director DSERT.
Convener – Mr. Prem Kumar DC(S) Bangalore North

Members
Mr. B. K. Sheshadri Secretary Bangalore North
Ms. Kripa Vijay

Finance and Fund Raising
Chairman – Mr. T. Prabhakar State Treasurer
Convener – Mr. Mohankumar Kondajji

Members
Ms. Madhuri Deodhar DC(G) Haveri
Mr. Prabhudev. J. Chigatteri Bangalore
Mr. K. Narsimha Murthy GLS (S) Chamundi Scout Group

Mementos and Souvenirs
Chairman – Mr. M. A. Khalid State Secretary
Convener – Ms. Shantha V Acharya SC(G)

Members
Mr. G. R. Channabasappa ASC (S)
Mr. A. Shivmahadevan ASC(S)

Railway Coordination
Mr. A. N. Dube Sr. DPO & Dist. Secy S. W. Railway Bangalore

Public Relation
Mr. M. Chellaih H. Q. Commr (PR)
Summit Staff Organization

**Summit Chairman**
*Chairman, APRSC*

Jejomar C. Binay

**Summit Vice Chairmen**
*First Vice Chairman, APRSC*

Prakorb Mukura

*Second Vice Chairman, APRSC*

Dr Mohamed Mukhyuddin Bin Sarwani

**Summit Executive**

Abdullah Rasheed  
Regional Director  

WSB/ APR

**Program Coordinator**

S Prassanna Shrivastava  
Director  

WSB/ APR

**Presentation and Group Work Coordinator**

Luz Taray  
Director  

WSB/ APR

**Exhibition and Logistics Coordinator**

Syd Castillo  
Director  

WSB/ APR

**General Support and Ceremonies Coordinator**

Thian Hiong Boon  
Director  

WSB/ APR

**Administration Coordinator**

Krishnaswamy Ramamoorthy  
BSG

**Secretariat**

Fatima Kahlil Madeja  
Satya Vani Tatikonda Dola  
BSG

**Documentalist**

Krishnaswamy Ramamoorthy  
BSG

**Computer Operators**

Satya Vani Tatikonda Dola  
BSG

**AV Operator**

S. Sathis Prabhu  
BSG

**Artist/ Photographer**

Madhusudan  
BSG
### Day to Day Programme

#### 21 JUNE, MONDAY
<table>
<thead>
<tr>
<th>TIME</th>
<th>EVENTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>0730 - 1230</td>
<td>Arrivals of Sub-Committee Members</td>
</tr>
<tr>
<td>1230 - 1330</td>
<td>Lunch</td>
</tr>
<tr>
<td>1330 - 1800</td>
<td>Sub-Committee Meetings</td>
</tr>
<tr>
<td>1930 - 2100</td>
<td>Dinner</td>
</tr>
</tbody>
</table>

#### 22 JUNE, TUESDAY
<table>
<thead>
<tr>
<th>TIME</th>
<th>EVENTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>0730 - 0830</td>
<td>Breakfast</td>
</tr>
<tr>
<td>0900 - 1030</td>
<td>Sub-Committee Meetings (continued)</td>
</tr>
<tr>
<td>1030 - 1100</td>
<td>Tea Break</td>
</tr>
<tr>
<td>1100 - 1230</td>
<td>Sub-Committee Meetings (continued)</td>
</tr>
<tr>
<td>1230 - 1330</td>
<td>Lunch</td>
</tr>
<tr>
<td>1330 - 1530</td>
<td>Sub-Committee Meetings (continued)</td>
</tr>
<tr>
<td>1530 - 1600</td>
<td>Tea Break</td>
</tr>
<tr>
<td>1600 - 1800</td>
<td>Awards Committee Meeting</td>
</tr>
<tr>
<td>1930 - 2100</td>
<td>Dinner</td>
</tr>
</tbody>
</table>

#### 23 JUNE, WEDNESDAY
<table>
<thead>
<tr>
<th>TIME</th>
<th>EVENTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>0730 - 0830</td>
<td>Breakfast</td>
</tr>
<tr>
<td>0800 - 0930</td>
<td>APR Foundation Management Committee Meeting (breakfast meeting)</td>
</tr>
<tr>
<td>0930 - 1030</td>
<td>APR Scout Committee Meeting</td>
</tr>
<tr>
<td>1030 - 1100</td>
<td>Tea Break</td>
</tr>
<tr>
<td>1100 - 1230</td>
<td>APR Scout Committee Meeting (continued)</td>
</tr>
<tr>
<td>1230 - 1330</td>
<td>Lunch</td>
</tr>
<tr>
<td>1330 - 1530</td>
<td>APR Scout Committee Meeting (continued)</td>
</tr>
<tr>
<td>1530 - 1600</td>
<td>Tea Break</td>
</tr>
<tr>
<td>1600 - 1800</td>
<td>APR Scout Committee Meeting concludes</td>
</tr>
<tr>
<td>1930 - 2100</td>
<td>Welcome Dinner</td>
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## TIME 24 JUNE, THURSDAY

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
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<tbody>
<tr>
<td>0730 - 0830</td>
<td>Breakfast</td>
</tr>
<tr>
<td>0830 - 0930</td>
<td>Opening Session</td>
</tr>
<tr>
<td>0930 - 1045</td>
<td>Envisioning (Input)</td>
</tr>
<tr>
<td>1045 - 1115</td>
<td>Tea Break</td>
</tr>
<tr>
<td>1115 - 1230</td>
<td>Cause of Scouting</td>
</tr>
<tr>
<td>1230 - 1330</td>
<td>Lunch / Regional Governance Task Force Meeting</td>
</tr>
<tr>
<td>1330 - 1500</td>
<td>Envisioning: (Group Work)</td>
</tr>
<tr>
<td>1500 - 1615</td>
<td>Presentation of Group Work</td>
</tr>
<tr>
<td>1615 - 1645</td>
<td>Tea Break</td>
</tr>
<tr>
<td>1700</td>
<td>Assemble at the lobby</td>
</tr>
<tr>
<td>1715</td>
<td>Group photo</td>
</tr>
<tr>
<td>1730</td>
<td>Ceremonial Opening</td>
</tr>
<tr>
<td>1930</td>
<td>Inaugural Dinner</td>
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</table>

## TIME 25 JUNE, FRIDAY

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
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<tbody>
<tr>
<td>0730 - 0830</td>
<td>Breakfast</td>
</tr>
<tr>
<td>0900 - 0945</td>
<td>Presentation of APR Vision and adoption</td>
</tr>
<tr>
<td>0945 - 1030</td>
<td>Regional Challenges</td>
</tr>
<tr>
<td></td>
<td>- 2012 Membership Target</td>
</tr>
<tr>
<td></td>
<td>- Community based Scouting</td>
</tr>
<tr>
<td>1030 - 1100</td>
<td>Tea Break</td>
</tr>
<tr>
<td>1100 - 1230</td>
<td>Envisioning:</td>
</tr>
<tr>
<td></td>
<td>- Identification major elements of vision (Group work 1)</td>
</tr>
<tr>
<td>1230 - 1330</td>
<td>Lunch</td>
</tr>
<tr>
<td>1330 - 1530</td>
<td>Envisioning:</td>
</tr>
<tr>
<td></td>
<td>- Identification of Focus Areas 2012-2015 (Group work 2)</td>
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<tr>
<td>1530 - 1600</td>
<td>Tea Break</td>
</tr>
<tr>
<td>1600 - 1800</td>
<td>Discussions on Governance Issues</td>
</tr>
<tr>
<td></td>
<td>Dinner</td>
</tr>
<tr>
<td>1930 - 2100</td>
<td>Foundation Dinner</td>
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<tr>
<td>TIME</td>
<td>26 JUNE, SATURDAY</td>
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<tr>
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</tr>
<tr>
<td>0730 - 0830</td>
<td>Breakfast</td>
</tr>
<tr>
<td>0900 – 1600</td>
<td>EDUCATIONAL TOUR</td>
</tr>
<tr>
<td>1930 – 2100</td>
<td>ATAS Gathering</td>
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<td></td>
<td>Dinner</td>
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<table>
<thead>
<tr>
<th>TIME</th>
<th>27 JUNE, SUNDAY</th>
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<tbody>
<tr>
<td>0730 - 0830</td>
<td>Breakfast</td>
</tr>
<tr>
<td>0900 – 0930</td>
<td>Responses and discussions on Governance issues (continued)</td>
</tr>
<tr>
<td>0930 – 1030</td>
<td>Presentation and adoption of APR Vision Elements and Priority Areas</td>
</tr>
<tr>
<td>1030 – 1100</td>
<td>Tea Break</td>
</tr>
<tr>
<td>1100 – 1145</td>
<td>39th World Scout Conference related matters</td>
</tr>
<tr>
<td>1145-1230</td>
<td>Presentation of Summit Recommendations</td>
</tr>
<tr>
<td>1230 – 1330</td>
<td>Lunch</td>
</tr>
<tr>
<td>1330 – 1530</td>
<td>Meetings of Chief Commissioner, International Commissioner and Chief Scout Executives</td>
</tr>
<tr>
<td>1530 – 1600</td>
<td>Tea Break</td>
</tr>
<tr>
<td>1600 – 1700</td>
<td>Presentation of Future Events</td>
</tr>
<tr>
<td></td>
<td>- 27th APR Scout Jamboree, Korea</td>
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<td></td>
<td>- 11th World Youth Forum</td>
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<tr>
<td></td>
<td>- 39th World Scout Conference, Brazil</td>
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<tr>
<td></td>
<td>- 22nd World Scout Jamboree, Sweden</td>
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<tr>
<td>1700 - 1730</td>
<td>Adoption of Summit Recommendations</td>
</tr>
<tr>
<td>1730 - 1900</td>
<td>Closing Ceremony</td>
</tr>
<tr>
<td>1930</td>
<td>Farewell Dinner</td>
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<table>
<thead>
<tr>
<th>TIME</th>
<th>28 JUNE, MONDAY</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Departure</td>
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</tbody>
</table>
List of Participants

AUSTRALIA
Mr Reg Williams
Mr Richard Miller
Ms Emma Barker
Mr Neville Tomkins

BANGLADESH
Mr Md Abul Kalam Azad
Mr Md Abdul Karim
Mr Md Majibar Rahman Mannan

BHUTAN
Mr Norbu Dhendup

BRUNEI DARUSSALAM
Hj Badar bin Haji Ali
Haji Mohd Zali bin Haji Arsad
Haji Ismail bin Awang Haji Apit @ Hapidz
Abdul Manan bin Haji Abdul Latif

CAMBODIA
Mr Lak Sam Ath

SCOUTS OF CHINA
Dr Chao, Shou-Po
Dr Hsieh, Chen-Yu
Dr George Huang Po Cheng
Mr Chang, Wen-Shing

HONG KONG
Mr Anthony Chan
Mr Alexander Wong
Ms Evita Sze-hang Lee

INDIA
Mr L.M. Jain
Mr Mahendra Bhai Patel
Ms Saroja P

INDONESIA
Dr Azrul Azwar
Dr Irid F Agoes
Ms Sri Hardani
Ms Joedyaningsih Soepeno W

JAPAN
Mr Takayasu Okushima
Mr Toshihito Yoshida
Mr Takayasu Sato
Ms Mari Nakano

KOREA
Dr Eugene Gui Kim
Mr Seung-Soo (Danny) Hong

MALAYSIA
Dato Haji Kaharudin bin Momin
Haji Zakran bin Abdul Manan

MALDIVES
Mr Mohamed Nazeef
Mr Ibrahim Zameer

NEPAL
Mr Shree Ram Lamichhane
Mr Shiva Kumar Poudyal
Mr Gautam Adhikari

NEW ZEALAND
Mr George Fairbairn

PAKISTAN
Mr Muhammad Shuaib
Capt (R) Engr. Ali Yameen Qureshi

PAPUA NEW GUINEA
Major Sere Kala

PHILIPPINES
Mr Wendel Avisado
Mr Jose Rizal Pangilinan
Mr Dale Corvera

SINGAPORE
Mr Tan Cheng Kiong
Mr Chay Hong Leng
Dr Mohd Effendy bin Rajab

SRI LANKA
Mr Chandrasena Batuwangala
Mr Janaprith Fernando

THAILAND
Mr Sutham Phanthusak
Mr Boonrat Wongyai
Dr Prapatpong Senarith

MACAU
Ms Vong Kin Cheng, Francisca
Mr Hon Teng Fong, Donald
REGIONAL SCOUT COMMITTEE
Mr Prakorb Mukura
Dr Mohammed Mukhyuddin bin Sarwani
Mr M Fazlur Rahman
Mr Sang Ho Shim
Mr Nicholas Tang Ning
Mr Maeed Mohamed Zahir
Ms Kirsty Brown
Mr Mohammed Ali Khalid

SUB-COMMITTEES
Youth Programme
Ms Susi Yuliati
Md Mesbah Uddin Bhuian
Mr Rajalingam Ramasamy
Mr Abdul Waheed Fitrat

Adult Support
Dr Mak Wai Ming
Mr Sommart Sungkapun
Mr Paul Parkinson
Mr Alfian Amura
Mr Mohammad Rafiquil Islam Khan
Mr Dev Raj Ghimire
Ms Li-Fei Chen

Membership Growth
Mr Brata T Hardjosubroto
Mr Md Azlan Abdul Jallil
Mr Anwar Ahmed Zai
Md Tauhidul Islam
Mr Zoliana Royte
Mr Wendel Avisado

Financial Resources
Mr Sonny Seung Su Kim
Mr Radzwan bin Hussain
Mr Pattaroj Kamonrojsiri
Dr Nizamuddin Ahmed
Mr NA Khan
Mr Fachry Sulaiman

Management
Col (R) Shah Ali
Mr Azuddin bin Rahman
Mr Dicky Surjadi Hidayat

Scouting Profile
Mr Ahmed Ali Maniku
Md Jamal Uddin Sikder
Mr Berthold Dirk Hendrik Sinaulan

APR Scout Foundation Management Committee
Mr Habibul Alam
Mr Yasuhiko Paul Miki

Regional Governance Review Task Force
Mr Katsura Kuno

YAMG
Mr Mohamed Hafiz bin Ariffin
Mr Krittee Tantivisikul
Ms Seo Ji Eun
Mr Ari Wijanarko Adipratomo

WORLD SCOUT COMMITTEE
Mr Simon Hang Bock-Rhee
Mr Eric Khoo Heng Pheng
Mr Luc Panissod

GUESTS
Ms Karin Ahlbäck
Mr Jorgen Rasmussen
Mr LS Verma
Mr Mohamed Jaisham Ibrahim

OTHER REGIONS
Mr Hagerdal Karl Goran

WORLD SCOUT BUREAU
CENTRAL OFFICE
Mr Jim Sharp

WORLD SCOUT BUREAU
APR OFFICE
Mr Abdullah Rasheed
Mr Prassanna Shrivastava
Ms Luz Taray
Mr Syd Castillo
Mr Thian Hiong-Boon
Ms Fatima Kahlil Madeja

ACCOMPANYING PERSONS
Ms Siti Rahimah Bt ABD Majid
Mrs Riina Azrul Azwar
Mrs Goran
Mrs Shaheda Karim Chowdhury
Mrs Grace Wong
Ms Yah binti Mohamed
Dr Zebun Nasreen Ahmed
Mrs Jain
Ms Gingpayom Bussabong
Mr Nawapatn Yuvudhi
Mr Dej Voracharoenri
Mr Tuan Siphann
Mr Danilo Asiaten
Dr Benchaluck Phulinart
Fr Vivat Praesiri
Mr Asmir Amri Agoes